

Annex A- Environment Services

Director - Scott Tompkins

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	1,091	0	1,091	4			4	
Trading Standards & Community Safety	2,946	(1,144)	1,802	122		42	80	Continued pressure on the G&T budget with works to repair sites and to resolve long standing Corley View issues.
County Highways	24,027	(7,706)	16,321	153			153	Moving some inflationary funding into this budget to resolve overspends in Q2.
Planning Delivery	5,470	(5,036)	434	(19)			(19)	An underspend in the Planning team, due to the number of vacancies currently being carried, is offset by an overspend in the Ecology, Historic Environment and Landscape team. This overspend of approx. £70K will be reduced by additional burden grant money expected for Biodiversity Net Gain and other grant funding opportunities.
Transport Delivery	50,942	(10,874)	40,068	2,765			2,765	H2ST costs for both SEND and Mainstream up c£1.4m. Additional 67 taxi contracts started in Q1, mainly SEND, at a cost of £1.4m. Additionally bus tender round of 35 contracts led to an increase of £400k on mainstream costs. The other major issue in Q1 has been a significant increase in excluded children requiring transport to other schools resulting in c£1m additional costs. A new process will be in place from September to ensure tighter control of this area of cost and greater awareness of continuing issues.
Engineering Design Services	9,923	(9,268)	655	23			23	
Emergency Management	213	0	213	0			0	
Net Service Spending	94,612	(34,028)	60,584	3,048	0	42	3,006	

Impact on specific service reserves (from Reserves tab)	42
Impact on Transformation funds	0
Impact on Risk/General reserves	3,006

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Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(326)	(326)	0	
Traded income - Expansion of traded income across the service including improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	(285)	(85)	200	Both Forestry and Network Management currently forecasting not to hit additional £100k income target, the service is reviewing other options.
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	(63)	(63)	0	
Network Management - Additional enforcement income by carrying out more inspections and a 'coring' programme. Cost of additional staff and equipment paid for from income with an additional return of £100k to £400k per year.	(400)	(400)	0	
Trading standards - Delivery of efficiencies in trading standards community safety provision.	(45)	0	45	Trading Standards and Community Safety are currently showing a forecast overspend, so have forecast a zero for now.
Total	(1,119)	(874)	245	

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Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Trading Standards Data Cleanse and Business Process Review	104	104	0	on track	0	Mar-24
Forestry - Tree Nursery	103	103	0	on track	0	Mar-24
Total	207	207	0			

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Capital Programme - 2023/24 to 2024/25 Onwards

Description	Approved Budget					Forecast					Variation		
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects													
Rugby Western Relief Road	59,145	50	50	0	59,245	59,145	10	90	0	59,245	-40	0	Protracted land negotiations ongoing with Network Rail
M40 Junction 12	11,908	15	0	0	11,922	11,908	15	0	0	11,922	0	0	
Rugby Gyrotory Improvement Scheme	1,564	24	0	0	1,588	1,564	24	0	0	1,588	0	0	
Bermuda Connectivity Project	10,118	3,324	1,500	0	14,941	10,118	3,324	1,500	0	14,941	0	0	
A46 Stanks Island signalisation and improvement Bham Rd	5,252	1,431	0	0	6,683	5,252	1,431	0	0	6,683	0	0	
A444 Corridor Improvements - Phase 2	600	1,890	1,845	0	4,334	600	500	1,845	1,390	4,334	-1,390	0	Delays with completing traffic regulation orders will now delay construction start to October 2023. Contractor availability and other on-going local highway works may result in further construction start delays.
A3400 Bham Road Stratford Corridor Improvements	1,296	5,663	500	0	7,459	1,296	1,800	363	4,000	7,459	-3,863	0	Project split into 2 more phases (total 3 with Phase 1 completed) in order to deliver works while Phase 3 is being designed. Phase 2 main works have been delayed due to design issues but the main works are due to start in 2023/24 Q3, while enabling and utility works are currently in progress. Phase 2 expected completion 2024/25 Q2. Phase 3 expected to start late 2024/5 or early 2025/26 - TBC.
A46 Stoneleigh Junction Improvement	28,088	9,173	0	0	37,262	28,088	9,173	0	0	37,262	0	0	
A47 Hinckley Road Corridor Scheme	803	834	3,194	200	5,031	803	560	3,556	112	5,031	-274	0	Reprofiled in line with anticipated spend in future years.

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Improvements to the A446 Stonebridge junction (Coleshill)	99	852	1,052	0	2,003	99	300	1,352	252	2,003	-552	0	Reprofiled spend for design this year and proposed construction next year.
Transforming Nuneaton - Highway Improvements (CIF)	741	575	5,480	12,769	19,565	741	575	5,480	12,769	19,565	0	0	
Emscote Road Corridor Improvements Scheme	359	491	9,172	250	10,272	359	471	5,627	3,815	10,272	-20	-0	
A452/A46 Developer Improvement scheme	9	2,471	4,200	0	6,681	9	350	6,292	30	6,681	-2,121	0	Reprofiled spend for design this year and proposed construction next year. Construction dependant on road space availability due to HS2.
Street Lighting													
Pump Priming allocation for LED street lighting	5,288	0	0	0	5,288	5,288	0	0	0	5,288	0	0	
Street Lighting annual maintenance 2021-22	667	0	0	0	667	667	0	0	0	667	0	0	
Street Lighting Annual Main 2022/23	663	0	0	0	663	663	0	0	0	663	0	0	
Street Lighting Annual Main 2023/24	0	543	24	0	567	0	962	24	0	986	419	419	RCCO FROM EB031 REV
Structural Bridge Maintenance													
Minor Bridge Maintenance schemes 2017/2018	2,707	12	0	0	2,719	2,707	107	0	0	2,814	95	95	Bulkington Station Bridge incursion added to programme
Minor Bridge Maintenance schemes 2018/2019	1,912	0	0	0	1,912	1,912	0	0	0	1,912	0	0	
Bridges Base Budget 2019 2020	923	8	0	0	931	923	8	0	0	931	0	0	
Bridges Base Budget 2020 2021	815	125	0	0	940	815	115	0	0	930	-10	-10	Blythe River bridge estimated costs revised
Historic Bridge Maintenance	2,795	1,402	2,349	0	6,546	2,795	1,697	2,054	0	6,546	295	0	Forecast revised against active projects to reflect increased costs and bridges deteriorating since provision of budget
Bridges annual maintenance 2021-22	660	190	0	0	850	660	264	0	0	924	74	74	Previous year's deferred schemes now added to the programme. Coton bridge monitoring added

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Bridge Annual Main 2022/23	522	399	0	0	921	522	536	0	0	1,058	137	137	Principal Inspections from 2022/23 added following retendering exercise due to high costs
Bridge Annual Main 2023/24	0	1,019	0	0	1,019	0	524	200	0	724	-495	-295	New year's schemes added to maintenance programme
Structural Maintenance of Roads													
County Highways Base Budget 20-21	21,964	0	0	0	21,964	21,964	0	0	0	21,964	0	0	
Vehicle Mitigation Barriers (Stratford on Avon)	0	582	0	0	582	0	582	0	0	582	0	0	
Highways 2021-22 Surface Dressing	1,615	0	0	0	1,615	1,615	0	0	0	1,615	0	0	
Highways 2021-22 Slurry Seal	384	0	0	0	384	384	0	0	0	384	0	0	
Highways 2021-22 Routine Patching	1,411	0	0	0	1,411	1,411	0	0	0	1,411	0	0	
Highways 2021-22 Patching Surface Dressing	465	0	0	0	465	465	0	0	0	465	0	0	
Highways 2021-22 Patching Slurry Sealing	128	0	0	0	128	128	0	0	0	128	0	0	
Highways 2021-22 Pot Hole Budget	208	0	0	0	208	208	0	0	0	208	0	0	
Highways 2021-22 Structural Patching	794	0	0	0	794	794	0	0	0	794	0	0	
Highways 2021-22 Road Marking SD	343	0	0	0	343	343	0	0	0	343	0	0	
Highways 2021-22 Structural Maintenance Annual Programme	8,880	0	0	0	8,880	8,880	0	0	0	8,880	0	0	
Highways 2021-22 Structural Maintenance Annual Footways Programme	2,192	0	0	0	2,192	2,192	0	0	0	2,192	0	0	
Staff Recharges Annual 2021 -22	887	0	0	0	887	887	0	0	0	887	0	0	
Highways 2021-22 Micro Asphalt	79	0	0	0	79	79	0	0	0	79	0	0	
Highways 2021-22 Patching Micro Asphalt	7	0	0	0	7	7	0	0	0	7	0	0	

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Highways 2021-22 Road Marking For Micro Asphalt	0	0	0	0	0	0	0	0	0	0	0	0	
Forestry 35 X Yard Skips	8	0	0	0	8	8	0	0	0	8	0	0	
Forestry Vehicle Reg WR12HYF	0	0	0	0	0	0	0	0	0	0	0	0	
Highways 2022/23 Surface Dressing	1,824	0	0	0	1,824	1,824	0	0	0	1,824	0	0	
Highways 2022/23 Slurry Seal	306	0	0	0	306	306	0	0	0	306	0	0	
Highways 2022/23 Routine Patching	1,465	0	0	0	1,465	1,465	17	0	0	1,483	17	17	ACTUALS MORE THAN THE CREDITORS LIST transfer from code 12072000
Highways 2022/23 Patching Surface Dressing	573	0	0	0	573	573	0	0	0	573	0	0	
Highways 2022/23 Patching Slurry Sealing	14	0	0	0	14	14	0	0	0	14	0	0	
Highways 2022/23 1ST TIME FIND AND FIX	242	0	0	0	242	242	22	0	0	264	22	22	ACTUALS MORE THAN THE CREDITORS LIST transfer from code 12072000
Highways 2022/23 Structural Patching	894	0	0	0	894	894	16	0	0	911	16	16	ACTUALS MORE THAN THE CREDITORS LIST transfer from code 12072000
Highways 2022/23 Road Marking SD	327	0	0	0	327	327	0	0	0	327	0	0	
Highways 2022/23 Structural Maintenance Annual Programme	8,214	0	0	0	8,214	8,214	67	0	0	8,281	67	67	ACTUALS MORE THAN THE CREDITORS LIST transfer from code 12072000
Highways 2022/23 Structural Maintenance Annual Footways Programme	2,185	0	0	0	2,185	2,185	0	0	0	2,185	0	0	
Staff Recharges Annual 2022/23	906	0	0	0	906	906	0	0	0	906	0	0	
Forestry: Vermeer chipper	23	0	0	0	23	23	0	0	0	23	0	0	
Highways 2022-23 HS2 Road deterioration fund	251	0	0	0	251	251	0	0	0	251	0	0	
Sawbridge. Bridge replacement	20	0	0	0	20	20	0	0	0	20	0	0	
Brailes. Drainage works on P	31	0	0	0	31	31	0	0	0	31	0	0	
Highways 2023/24 Surface D	0	2,214	0	0	2,214	0	4,238	0	0	4,238	2,024	2,024	INCREASED BUDGET TRANS OF
Highways 2023/24 Slurry Seal	0	260	0	0	260	0	0	0	0	0	-260	-260	TRANS OF BUDGET TO 12064000
Highways 2023/24 Routine P	0	1,085	0	0	1,085	0	1,736	0	0	1,736	651	651	BUDGET INCREASED BY TRANS OF

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Highways 2023/24 Patching	0	0	0	0	0	0	0	0	0	0	0	0	
Highways 2023/24 Patching	0	0	0	0	0	0	0	0	0	0	0	0	
Highways 2023/24 1st Time	0	3,064	0	0	3,064	0	292	0	0	292	-2,772	-2,772	BUDGET TRANS TO 12064000 AND 12069000
Highways 2023/24 Structural	0	868	0	0	868	0	1,736	0	0	1,736	868	868	BUDGET TRANS FROM 12069000
Highways 2023/24 Road Ma	0	327	0	0	327	0	0	0	0	0	-327	-327	BUDGET TRANS TO 12064000 12066000 12070000
Highways 2023/24 Structural	0	8,258	0	0	8,258	0	7,192	0	0	7,192	-1,066	-1,066	Transfer of budget £122,650 to codes 11981 984 985 and 11987000 PLUS 12064000 12065000 12070000
Highways 2023/24 Structural	0	2,279	0	0	2,279	0	3,038	0	0	3,038	760	760	BUDGET TRAN FROM 12072000
Staff Recharges Annual 2023	0	913	0	0	913	0	913	0	0	913	0	0	
Traffic Signals Annual Main 2	0	250	0	0	250	0	352	0	0	352	102	102	Annual maintenance budget allocated to schemes commencing 2023-24
Traffic Signals 2015-16	181	11	0	0	192	181	11	0	0	192	0	0	
Traffic Base Budget 2019 2020	235	41	0	0	275	235	41	0	0	275	0	0	
Traffic Base Budget 2020 2021	206	0	0	0	206	206	0	0	0	206	0	0	
CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	334	140	0	0	474	334	0	140	0	474	-140	0	Need to look at best solutions to monitor various sites with CCTV cameras
Traffic Signals Annual Main 2021-22	213	12	0	0	225	213	0	0	0	213	-12	-12	Reallocated remaining budget to new schemes
D1356 - DfT - Traffic Signals Maintenance Grant Award	475	117	0	0	593	475	117	0	0	593	0	0	
Traffic Signals Annual Main 2022/23	178	168	0	0	346	178	78	0	0	256	-90	-90	Reallocated remaining budget to new schemes
Flood management													
Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
Grendon Capital Flood Scheme	31	0	0	0	31	31	0	0	0	31	0	0	
Flood Defence Maintenance 20-21	2	0	0	0	2	2	0	0	0	2	0	0	
Flood alleviation schemes CIF - Pailton	91	0	25	0	116	91	0	25	25	141	0	25	£25K Transfer form 11803000 Welford
Flood alleviation schemes CIF - Fenny Compton	63	0	521	0	584	63	573	0	0	636	573	52	scheme to be delivered this year, additional income form EA

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Nuneaton To Coventry Cycle Route - Cif	41	130	490	350	1,011	41	80	540	350	1,012	-50	0	SCHEME TRANS TO NEW YEAR
Green Man Coleshill Signalised Junction - Cif	129	702	30	0	861	129	702	30	0	861	0	0	
Hinckley To Nuneaton Cycle Route - Cif	98	704	0	0	802	98	704	0	0	802	0	0	
A452 Kenilworth To Leamington Cycle Route - CIF	531	1,957	1,851	2,063	6,401	531	500	2,635	2,735	6,401	-1,457	-0	SCHEME MOVED TO FUTURE YEARS
A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	349	501	0	0	850	349	501	0	0	850	-0	-0	
Area Delegated													
Rugby Area Committee	416	0	0	36	452	416	0	0	36	452	0	0	
Area Delegated Funded Schemes 2017/18	23	0	650	0	673	23	0	650	0	673	0	0	
Area delegated funding 18- 19	0	0	783	0	783	0	0	783	0	783	0	0	
Jo Edwards Delegated Schemes 2018 2019	862	0	0	0	862	862	0	0	0	862	0	0	
John Grant Delegated Schemes 2018 2019	713	0	0	0	713	713	0	0	0	713	0	0	
Nigel Whyte Delegated Schemes 2018 2019	73	0	0	0	73	73	0	0	0	73	0	0	
County Highways Base Delegated Budget 2019 2020	582	0	0	0	582	582	0	0	0	582	0	0	
Traffic Road Safety Delegated Budgets 2019 2020	645	0	0	0	645	645	0	0	0	645	0	0	
Bus Shelter Infrastructure 2019 2020 Delegated Budgets	143	0	0	0	143	143	0	0	0	143	0	0	
Area delegated funding 20- 21	0	0	0	0	0	0	0	0	0	0	0	0	
North Warks Area Delegated	464	269	383	0	1,116	464	366	286	0	1,116	97	0	Schemes transfer to be completed in future years
Nun & Bed Area Delegated	994	499	773	0	2,266	994	553	719	0	2,266	54	0	Schemes to be completed in future years
Rugby Area Delegated	1,044	384	387	0	1,815	1,044	474	297	0	1,815	90	0	Schemes to be completed in future years

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Stratford Area Delegated	686	499	882	0	2,067	686	636	746	0	2,067	136	0	Schemes to be completed in future years
Warwick Area Delegated	899	538	1,148	0	2,585	899	970	716	0	2,585	433	0	Schemes to be completed in future years
Developer Funded Transport - s106 schemes													
Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	75	5	369	0	448	75	5	369	0	448	0	0	
Upgrade Traffic Signals Blackhorse Rd	141	9	0	0	150	141	9	0	0	150	0	0	
New bus stop on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Strores)	130	40	0	0	170	130	40	0	0	170	0	0	
Install Variable Message Signs A444 (Prologis)	0	0	90	0	90	0	0	90	0	90	0	0	
S106 Traffic Calming and Signage Improvements for Bidford-on- Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	
40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	0	0	0	21	21	0	0	0	21	0	0	
S278 Crabtree Medical Centre Bidford - Bus Stops	27	2	0	0	29	27	2	0	0	29	0	0	
A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	1,403	411	0	0	1,814	1,403	411	0	0	1,814	0	0	n/a - no slippage > 5%
Zebra Upgrade on Tachbrook Road Leamington	60	2	0	0	62	60	0	0	0	60	-2	-2	Scheme complete/waiting to be closed out

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Weddington Road , Nuneaton Implement Toucan Crossing	71	0	112	0	183	71	0	112	0	183	0	0	
Upgrade existing shared ped / cycle path Bermuda	3	20	0	0	23	3	0	0	0	3	-20	-20	Passed to ROW team for surfacing of PROW in Bermuda area.
Developer Funded Transport - Europa Way													
A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,057	0	0	0	3,057	3,057	0	0	0	3,057	0	0	
A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	4,978	97	0	0	5,075	4,978	97	0	0	5,075	0	0	
A452 Myton Road And Shire Park Roundabouts S106 WCC3	1,073	2,860	2,773	116	6,822	1,073	1,260	3,873	616	6,822	-1,600	-0	Reprofiled due to start date on site for WCC3 now winter 2023
A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusilliers Way to Gallows Hill)	341	5	3,735	3,419	7,500	341	50	1,250	5,859	7,500	45	-0	Reprofiled to meet anticipated spend and revised programme.
A452 M40 spur west of Banbury Road S106 WCC1	32	50	50	4,805	4,937	32	50	50	4,805	4,937	0	0	Future years may need to be reprofiled in Q2.
C9878 A452 Europa Way Dualling, The Asps S278	1	149	0	0	150	1	149	0	0	150	0	0	
Developer Funded Transport - s278 schemes													
Transport - Developer Funding Holding Code	0	0	0	0	0	0	0	0	0	0	0	0	
Unallocated section 278 developer funds	19	0	1,596	0	1,616	19	0	1,596	0	1,616	0	0	
B4113 Gipsy Lane Junction	5	1	0	0	6	5	1	0	0	6	0	0	
Ansty Business Park Phase 3 Junction Improvements	2,810	202	0	0	3,012	2,810	202	0	0	3,012	0	0	

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B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	0	0	0	431	431	0	0	0	431	0	0	
A423 Coventry Road Southam New Priority Junction S278	512	0	0	0	512	512	0	0	0	512	0	0	
A428 Rugby Radio Station Mass Site S278 Highways Work	2,871	0	78	0	2,949	2,871	0	78	0	2,949	0	0	
A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0	
B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	366	0	0	0	366	366	0	0	0	366	0	0	
B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	594	0	0	0	594	594	0	0	0	594	0	0	
B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	582	0	0	0	582	582	0	0	0	582	0	0	
B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,449	0	0	0	1,449	1,449	0	0	0	1,449	0	0	
C204 Birmingham Road, Alcester New Right Turn Lane S278	115	43	0	0	158	115	43	0	0	158	0	0	
A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,178	0	0	0	1,178	1,178	0	0	0	1,178	0	0	

Description	Approved Budget					Forecast					Variation		
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	0	0	0	336	336	0	0	0	336	0	0	
B4451 Kineton Road Southam New Roundabout S278	609	0	0	0	609	609	0	0	0	609	0	0	
C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	556	0	0	0	556	556	0	0	0	556	0	0	
A422 Alcester Road SoA access to development and relocation of puffin crossing	251	0	0	0	251	251	0	0	0	251	0	0	
A426 Southam Rd Southam access to quarry at Griffins Farm	307	0	0	0	307	307	0	0	0	307	0	0	
A428 Lawford Road Rugby right turn lane and access to development site	417	4	0	0	420	417	1	0	0	418	-3	-3	Bond due for release this year/awaiting cost of final RSA
B4429 Ashlawn Rd Rugby new puffin crossing	58	0	0	0	58	58	0	0	0	58	0	0	
A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,222	0	0	0	1,222	1,222	0	0	0	1,222	0	0	
A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	2,013	0	0	0	2,013	2,013	0	0	0	2,013	0	0	
A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	0	0	0	699	699	0	0	0	699	0	0	
A47 Hinkley Road Nuneaton Puffin Crossing	93	0	0	0	93	93	0	0	0	93	0	0	
D2206 Siskin Drive Baginton Right Turn Lane S278	459	1	0	0	460	459	1	0	0	460	0	0	

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	443	0	0	0	443	443	0	0	0	443	0	0	
A423 Marton Road , Long Itchington - New Footway & Site Access S278	174	0	0	0	174	174	0	0	0	174	0	0	
A444 Weddington Road , Nuneaton New Puffin Crossing S278	198	0	0	0	198	198	0	0	0	198	0	0	
B4642 Coventry Road Cawston - New Right Turn Lane S278	784	0	0	0	784	784	0	0	0	784	0	0	
C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	0	0	305	303	1	0	1	304	-1	-0	Completion certificate
D1643 Park Road , Bedworth New Car Park Egress S278	140	3	0	0	143	140	2	0	0	141	-2	-2	Bond due for release
A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane	17	0	0	0	18	17	0	0	0	18	0	0	
A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	38	86	0	0	125	38	1	0	0	39	-85	-85	Clopton Bridge - Cllr/Management decision to undertake the works in two phases. Scope/design and programme to be determined
A3400 Bridgefoot / Bridegeway Stratford Junction Improvements	98	98	0	0	195	98	1	0	0	99	-97	-97	Clopton Bridge - Cllr/Management decision to undertake the works in two phases. Scope/design and programme to be determined
C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	883	834	0	0	1,716	883	34	800	0	1,716	-800	0	Funds moved due to design changes (Chicaines).

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
D7050 Common Lane Kenilworth Traffic Signal Junction	3,300	65	0	0	3,365	3,300	40	0	0	3,340	-25	-25	Remaining works identified by future RSA
Butlers Leap Link Road - Traffic Signal Impts	3,747	8	0	0	3,755	3,747	0	0	0	3,747	-8	-8	Schemes complete holding balance to pay for final RSA
Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	5,661	808	0	0	6,470	5,661	808	0	0	6,470	0	0	
A422 Banbury Road Ettington Ghost Island Right Turn Lane	293	0	0	0	293	293	0	0	0	293	0	0	
B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	783	7	0	0	790	783	7	0	0	790	0	0	
A426 Leicester Road Rugby Highway Impt S278	2,743	1	0	0	2,744	2,743	1	0	0	2,744	0	0	
B439 Salford Road Bidford - Access And Puffin Crossing	89	3	0	0	92	89	3	0	0	92	0	0	
Highway Impt A446 Lichfield Road , Coleshill S278	62	0	0	0	63	62	0	0	0	63	0	0	
Highway Impt C104 Milcote Rd Welford On Avon S278	280	3	0	0	284	280	3	0	0	284	0	0	
C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	234	5	8	0	247	234	1	0	0	235	-4	-12	Funds required to close down scheme.
A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	473	48	0	0	520	473	48	0	0	520	0	0	
A425 Daventry Road Southam S278 Construct Access	423	3	0	0	426	423	3	0	0	426	0	0	

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,020	53	0	0	3,072	3,020	53	0	0	3,072	0	0	
D538 Station Road Coleshill S278 Puffin Crossing	10	6	0	0	16	10	2	0	0	12	-4	-4	Funds required to close down scheme.
Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	2	83	0	0	85	2	83	0	0	85	0	0	
B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278	1,013	5	32	0	1,050	1,013	5	32	0	1,050	0	0	
B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	0	584	0	600	15	0	584	0	600	0	0	
B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	40	460	0	0	500	40	30	430	0	500	-430	0	Change required due Harbury Lane scheme whose completion date has changed due to Developers programme.
B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	429	2,520	478	0	3,427	429	2,520	478	0	3,427	0	0	
B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	0	0	0	0	0	0	0	0	0	0	0	
B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,138	8	42	0	1,189	1,138	8	42	0	1,189	0	0	
B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	139	1,640	180	21	1,980	139	1,640	180	21	1,980	0	-0	
S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,235	11	0	0	3,246	3,235	11	0	0	3,246	0	0	
S278 Highway Impts Rugby Free School	821	24	0	0	845	821	24	0	0	845	0	0	

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
A4023 Coventry Highway Mappleborough Green S278	3,938	12	100	0	4,050	3,938	12	100	0	4,050	0	0	
A428 Crick Road Rugby S278	1,300	12	0	0	1,311	1,300	12	0	0	1,311	0	0	
A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	358	9	0	0	367	358	9	0	0	367	0	0	
B4632 Campden Road Clifford Chambers S278	1,445	0	0	0	1,445	1,445	0	0	0	1,445	0	0	
B5000 Grendon Road Polesworth S278	374	0	0	0	374	374	0	0	0	374	0	0	
A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	504	6	0	0	510	504	6	0	0	510	0	0	
A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try	50	5	395	0	450	50	5	395	0	450	0	0	
A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	1,949	0	0	0	1,949	1,949	0	0	0	1,949	0	0	
B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	1,703	0	0	0	1,703	1,703	0	0	0	1,703	0	0	
C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	1,180	47	59	0	1,286	1,180	47	59	0	1,286	0	0	
B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,531	58	0	0	1,588	1,531	8	50	0	1,588	-50	0	Changed due to reflect expected spend projection.
B4089 Arden Rd S278 Site Access Alcester Estates C9558	95	2	13	0	110	95	1	0	0	96	-1	-14	Funds required to close down scheme.
B4100 Temple Herdewyke Highways Impt S278 Dio C9618	4,101	0	0	0	4,101	4,101	0	0	0	4,101	0	0	
Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	16	3	1,000	2881	3,900	16	3	1,000	2,881	3,900	0	-0	

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,336	19	0	0	2,355	2,336	19	0	0	2,355	0	0	
Highways Impt Gallows Hill C9042 Gallagher S278	549	1,557	1,394	0	3,500	549	1,557	1,394	0	3,500	0	0	
C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	12	5	0	0	17	12	1	0	0	13	-5	-5	Funds required to close down scheme.
C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	2	246	0	250	2	2	246	0	250	0	0	
C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	1,754	0	0	0	1,754	1,754	0	0	0	1,754	0	0	
A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	48	1,052	0	0	1,100	48	52	1,000	0	1,100	-1,000	0	Changed to reflected programme for delivery.
B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	0	0	0	0	0	0	0	0	0	0	0	0	
B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	5,074	970	1,100	0	7,144	5,074	150	450	0	5,674	-820	-1,470	Changed to reflect expected remainder of spend (Scheme currently on Maintenance)
C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	118	11	0	0	130	118	3	0	0	121	-8	-8	Funds required to close down scheme.
C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	47	262	0	0	310	47	150	10	0	207	-112	-102	Reduced scope of works due to Developer's design changes.
A425 Banbury Rd Warwick S278 Highways Impt C9591	51	1,000	2,449	0	3,500	51	100	2,449	900	3,500	-900	0	Changed to reflect Developer's programme for delivery.
B4632 Campden Rd Long Marston S278 Highways Impt C9392	6,243	276	0	0	6,519	6,243	276	0	0	6,519	0	0	
A4177 Bham Rd Hatton S278 Highways Impt C9816	44	556	0	0	600	44	20	536	0	600	-536	0	Developer/Contractor programme delays. Network Management TM working restrictions to be agreed.

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	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
A423 Southam Bypass S278 Highways Impt C9664	10	1,000	790	0	1,800	10	100	900	790	1,800	-900	0	Changed to reflect Developer's programme
A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	562	38	0	0	600	562	38	0	0	600	0	0	
B4029 Severn Rd Bulkington S278 Highway Impt C9913	602	2	0	0	604	602	2	0	0	604	0	0	
B4632 Campden Rd Quinton S278 Highway Impt C9930	1,662	94	0	0	1,757	1,662	94	0	0	1,757	0	0	
C33 Bubbenthal Rd Baginton S278 Highway Impt C9803	477	100	23	0	600	477	30	23	0	530	-70	-70	Changed to reflect amount required to close down scheme (currently on Maintenance)
D6216 Upper Henley St Soa S278 Highways Impt C9793	20	2	2	0	24	20	2	0	0	22	0	-2	
M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	365	0	0	0	365	365	0	0	0	365	0	0	
C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670	3	2	245	0	250	3	2	245	0	250	0	0	
C9802 A46 Stoneleigh Rd (Whitley South) S278	28	0	0	0	28	28	0	0	0	28	0	0	
C9962 - A46 Alcester Road, Stratford-upon-Avon	31	19	0	0	50	31	19	0	0	50	0	0	
C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	16	735	8	0	760	16	0	735	8	760	-735	0	Linked to Clopton Bridge Scheme which has been agreed by Cllrs/Management to undertake in two phases. Phased scheme design to be agreed
C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	38	1,517	1,434	11	3,000	38	117	2,834	11	3,000	-1,400	0	Changed to reflect Developer's programme changes.
C9973 - D7069 Glasshouse Lane, Kenilworth	121	0	0	0	121	121	0	0	0	121	0	0	

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D1020 - A46/A428 Rugby Road, Binley Woods	104	0	0	0	104	104	0	0	0	104	0	0	
C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	943	10	28	0	981	943	28	10	0	981	18	0	Changed to reflect expected spend.
C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	52	198	0	0	250	52	18	180	0	250	-180	0	Changed to suit Developer's programme.
C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	82	518	0	0	600	82	0	518	0	600	-518	0	Linked to Cock Robin scheme. Cock Robin start delayed by Developer
C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	347	63	70	0	480	347	0	63	70	480	-63	0	Scheme delayed by Developer
C9981 - D3948 Falkland Place, Temple Herdewyke	199	0	0	0	199	199	0	1	0	200	0	1	Funds required to close down scheme.
D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	41	21	4	0	66	41	21	4	0	66	0	0	
D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	87	373	0	0	460	87	73	300	0	460	-300	0	Changed to suit Developer's programme.
D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	1,033	100	42	0	1,175	1,033	20	42	0	1,095	-80	-80	Changed to reflect expected spend (scheme currently on Maintenance).
D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	38	206	0	0	244	38	206	0	0	244	0	0	
C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	6	1,433	300	61	1,800	6	1,433	300	61	1,800	0	0	

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D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	103	1,627	200	0	1,930	103	1,627	200	0	1,930	0	0	
D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	102	8	0	0	110	102	0	1	0	103	-8	-7	Funds required to complete scheme.
D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	17	33	0	0	50	17	33	0	0	50	0	0	
D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	12	138	0	0	150	12	130	5	0	147	-8	-3	Changed to reflect expected delivery.
D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	146	94	0	0	240	146	10	0	0	156	-84	-84	Scheme near completion
D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	15	45	0	0	60	15	40	5	0	60	-5	-0	Changed to reflect expected scheme delivery.
D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	42	0	0	0	42	42	0	0	0	42	0	0	
D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	23	52	0	0	75	23	52	0	0	75	0	0	
C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	8	12	0	0	20	8	5	0	0	13	-7	-7	Funds required to complete scheme.
D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	1	109	0	0	110	1	0	109	0	110	-109	0	Changed to reflect expected scheme delivery.
D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	44	406	0	0	450	44	406	0	0	450	0	0	
D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	18	3	0	0	21	18	0	0	0	18	-3	-3	Changed to reflect programme for delivery.

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D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	4	31	0	0	35	4	31	0	0	35	0	0	
D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	13	243	0	0	256	13	60	5	0	78	-183	-178	Reduction in scope of scheme due to Developer's design.
D1326 - D7069 Glasshouse Lane, Kenilworth S278	29	866	0	0	895	29	66	800	0	895	-800	0	Changed to reflect programme for delivery.
D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	14	306	0	0	320	14	10	1	0	25	-296	-295	Profiled to reflect Developer's construction delivery.
D1300 - D4102 Millers Road, Warwick MINOR S278	114	0	0	0	114	114	0	0	1	115	0	1	Funds required to complete scheme.
D1409 - A46 Alcester Rd, Stratford - Billesley Crossroads S278	1	20	0	0	21	1	20	0	0	21	0	0	
D1408-A46 Alcester Road Stratford Footway & Cycleway S278	9	0	0	0	9	9	0	0	0	9	0	0	
A46 Alcester Road Stratford (Drayton manor drive)	4	46	0	0	50	4	46	0	0	50	0	0	
C43 Gallows Hill - bell mouth at car dealership	5	60	0	0	65	5	0	0	0	5	-60	-60	Developer has cancelled scheme
S5721 Stockley Road, Exhall - priority junction	12	177	0	0	189	12	77	100	0	189	-100	0	Changed to reflect programme for delivery.
A428/A45 Rugby Road, Binley Woods	14	66	0	0	80	14	60	4	0	78	-6	-2	Changed to reflect expected programme for delivery.
D1425 - A452 Leamington Rd, Kenilworth - Thickthorn (MINOR) S278	5	55	0	0	60	5	55	0	0	60	0	0	
D1467 - A452 Leamington Rd, Kenilworth - Thickthorn LILO S278	17	290	0	0	307	17	90	200	0	307	-200	0	Changed to reflect programme for delivery.

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D1468 - A452 Leamington Rd, Kenilworth - Thickthorn Signalised Jct S278	17	200	1,313	0	1,530	17	200	1,313	0	1,530	0	0	
D1466 - D7069 Glasshouse Lane, Kenilworth - Thickthorn Priority Jct S278	16	800	413	0	1,228	16	100	1,113	0	1,228	-700	0	Changed to reflect programme for delivery.
D1478 - A422 Banbury Rd, Stratford - Stratford Business & Technology Park S278	1	200	299	0	500	1	100	399	0	500	-100	0	Changed to reflect programme for delivery.
D1430 - B4100 Gaydon Service Station, Banbury Rd, Gaydon S278	6	71	0	0	77	6	71	0	0	77	0	0	
D1388 - B4114 Lutterworth Rd/ Golf Dv, Whitestone, Nuneaton Traffic Signals S278	5	800	495	0	1,300	5	100	1,195	0	1,300	-700	0	Changed to reflect programme for delivery.
D1527 - A452 Europa Way, Warwick (The Asps) - Ph 1 Interim Site Access LILO	7	53	0	0	60	7	53	0	0	60	0	0	
D1529 - B4429 Coventry Road, Symmetry Park Windmill Lane - Cycle Link	10	119	0	0	129	10	15	2	0	27	-104	-102	Changed to reflect expected programme delivery.
D1521 - C1 Austrey Road, Warton, Tamworth - Widening & Junction Improvement	8	666	0	0	673	8	0	100	0	108	-666	-566	Developer design changes
A3400 Mill Lane, Newbold on Stour, Oldacre Gardens - Passing Bays	2	0	78	0	80	2	20	5	0	27	20	-53	Changed to reflect programme for delivery.
The Belfry Hotel and Resort, Sutton Coldfield – junction improvement	3	0	100	0	103	3	25	25	0	53	25	-50	Developer reduction in scope of works

Description	Approved Budget					Forecast					Variation		
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
C7 Tamworth Road, Wood End Land East of Islington Farm - construction of new access, footpath and road	2	0	78	0	80	2	15	5	0	22	15	-58	Developer delivering construction works. Only WCC inspection required. Works brought forward
A3400, Stratford Road, Shipston-on-Stour - Ellen Badger Hospital – widening access and relocation of pedestrian island	9	0	71	0	80	9	71	0	0	80	71	0	Works brought forward to this year following developer request
C5 Orton Road, Warton (Warton Allotments) – widening and realignment of Orton Road, new footways, culverting of existing ditch and new drainage infrastructure	2	0	839	0	840	2	0	839	0	840	0	0	
B4113 Longford Road, Exhall (Wilsons Lane) - Ghost Island and footway - Construction of a right turn lane into the Longford Road and widening of the footway	4	0	209	0	213	4	0	209	0	213	0	0	
B4113 Longford Road, Exhall (Wilsons Lane) – Temporary and minor access – Construction of a temporary access in a form of a dropped kerb vehicle	11	0	29	0	40	11	0	29	0	40	0	0	
D1562 -A4254 Eastboro Way - Signalised Junctions Heart of England Way S278	5	0	2,405	2,000	4,410	5	0	2,405	2,000	4,410	0	-0	

Description	Approved Budget					Forecast					Variation		
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
D1636 -A4254 Eastboro Way - Signalised Junctions Crowhill Road S278	0	0	2,000	0	2,000	0	0	2,000	0	2,000	0	0	
D1588 - D209 Carlyon Road, Atherstone - Bus Stops S278	0	0	0	0	0	0	0	0	0	0	0	0	
D1563 - A4254 Eastboro Way - Highfield Road Roundabout Improvements S278	0	0	0	0	0	0	20	14	0	34	20	34	Changed to reflect programme for delivery.
Grand Total	308,212	88,080	67,110	28,982	492,384	308,212	65,663	71,982	43,538	489,395	-22,417	-2,989	
Europa Way S278	8,036	246	0	0	8,283	8,036	246	0	0	8,283	0	0	
S278 Schemes	91,859	26,924	21,231	4,974	144,987	91,859	13,820	29,147	6,744	141,571	-13,103	-3,417	
Total S278	99,895	27,170	21,231	4,974	153,270	99,895	14,067	29,147	6,744	149,853	-13,103	-3,417	
Non S278 Environment Serv	208,317	60,910	45,879	24,008	339,114	208,317	51,596	42,834	36,794	339,541	-9,314	428	

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	275	(202)	73	29			29	Overspend is due to additional cost relation to the Cultural Review.
AM Response	1,554	(127)	1,426	123			123	After the removal of salary budgets from Response, the resultant overspend is showing the non-salary spend on stations which had been unbudgeted for. There are also inflationary pressures within Technical and Transport.
AM Protection	936	(703)	234	(28)			(28)	The small underspend is forecast due to additional funds for Breathing Apparatus training using external partner facilities and some regional FRS agreements.
AM Prevention	1,645	(304)	1,341	38			38	A small overspend has been forecast within Prevention due to the allocation of resources on training and equipment purchases.
Fire Workforce	20,483	0	20,483	(169)			(169)	Q1 sees the impact of the change in salary coding for the Service. As expected, the On-Call salary budget is showing a significant underspend due to vacancies and non-operational staff (based on an annualised average).
Fire Business Support	1,543	0	1,543	(18)		(16)	(2)	
Net Service Spending	26,436	(1,336)	25,100	(25)	0	(16)	(9)	

Impact on specific service reserves (from Reserves tab)	(16)
Impact on Transformation funds	0
Impact on Risk/General reserves	(9)

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(50)	(50)	0	On track
Total	(50)	(50)	0	

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Building Capacity and Integration for WFRS	37	37	0	on track	0	Mar-24
Fire Control Room	156	156	0	Funding will be used to for staffing costs, it is not expected any further draw downs will be required this year.	1409	TBC
Water Hydrant Project	22	22	0	on track	0	Mar-24
Fire Transformation Fund	0		0		120	TBC
Total	215	215	0			

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, C

Capital Programme - 2023/24 to 2024/25 Onwards

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Vehicle Replacement Programme 2021/22	837	0	0	0	837	837	0	0	0	837	0	0	
Vehicle Replacement Programme 2022/23	541	0	0	0	541	541	1,207	0	0	1,748	1,207	1,207	3 x New Volvos @£275k each, 1 x CSV @ £250K, 1 x SFU @ £60k, 2 x Transit Vans @ £36K = Total £1,207,000
Sub Total - F&R Self Finance	1,378	0	0	0	1,378	1,378	1,207	0	0	2,585	1,207	1,207	
Equipment for fire engines 2021/22	224	0	0	0	224	224	0	0	0	224	0	0	
Equipment for new Fire Appliances 2021/22	91	0	0	0	91	91	0	0	0	91	0	0	
Equipment for new Fire Appliances 2022/23	24	0	0	0	24	24	0	0	0	24	0	0	
Equipment for new Fire Appliances 2023/24	0	131	196	0	327	0	327	0	0	327	196	0	Replacement AED machines (£52.5k), 3 x Ladders for new appliances, 3 x Portable Pumps for new fire appliances, 3 x Ebat fans for new fire appliances, BA replacement shortfall from the asset replacement fund.
Sub Total - Projects Funded	339	131	196	0	666	339	327	0	0	666	196	0	
Fire & Rescue HQ Leamington Spa	135	1,987	171	0	2,293	135	0	2,158	0	2,293	-1,987	0	Leamington HQ Refurbishment currently on hold again, awaiting strategic decisions around the works required.
Sub Total - F&R Future Estimate	135	1,987	171	0	2,293	135	0	2,158	0	2,293	-1,987	0	
F&R Training Programme: Lea Marston now Paynes Lane (Minerva and response point)	172	698	899	0	1,770	172	2,274	0	0	2,446	1,576	676	The Service are working towards the Minerva Unit being sited and fully operational by February 2024. Changes in the budget are due to decisions around historical £700k funding for a new Response Point being allocated to the capital project to ensure completion.
F&R Training Programme: Kingsbury	1,499	0	0	0	1,499	1,499	0	0	0	1,499	0	0	
F&R Training Programme: EA Water site	27	0	0	0	27	27	24	0	0	51	24	24	Additional fees for Kingsbury site (couldn't post to Kingsbury project as it has been parked, and then unparked).
Sub Total - F&R Training Programme	1,698	698	899	0	3,296	1,698	2,298	0	0	3,996	1,599	700	

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Fire Emergency Services Network (ESN) Preparedness	525	278	25	0	829	525	278	25	0	829	0	0	
Sub Total - F&R Emergency	525	278	25	0	829	525	278	25	0	829	0	0	
Grand Total	4,075	3,095	1,292	0	8,461	4,075	4,110	2,183	0	10,368	1,015	1,907	

Annex C - Communities

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders -Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	747	0	747	4			4	
Transport & Highways	9,563	(9,707)	(144)	270			270	Forecast pressures largely in transport planning due to demands from Local Plan development and needs to run all transport models from new due to impacts of Covid and changes in traffic levels.
Place & Infrastructure	1,934	(459)	1,476	30	-10		40	Small impact of regrade and reduced income from rents in Nuneaton.
Waste & Environment	26,504	(4,773)	21,732	58			58	
Economy & Skills	6,181	(4,288)	1,893	9	-78		87	
Net Service Spending	44,929	(19,227)	25,704	371	(88)	0	459	

Impact on specific service reserves (from Reserves tab)	0
Impact on Transformation funds	(88)
Impact on Risk/General reserves	459

Annex C - Communities

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders -Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(165)	(165)	0	There are some areas that will not achieve this saving as they are fully staffed. However, there are currently sufficient vacancies to balance this out across Communities.
Country parks income review - Apply commercial approach to Country Parks income streams.	(45)	0	45	Country Parks are currently forecasting a significant drop in income across car parking income, Educational activities and Rent & Lettings based latest data.
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(90)	0	90	Savings were expected to be generated from parking, the service is forecasting to overspend of £200k based on information known to date. Other options are being reviewed.
Income from S106 - Ensure S106 contributions are efficiently and effectively generated and collected.	(25)	(25)	0	
Further service redesign - A restructuring of teams across Communities (Strategy & Commissioning) enabling resources to be better focussed on key priority areas and to exploit opportunities to lever in external funding.	(285)	(285)	0	This has been offset against non salary inflation in the Directors management budget
Road safety advice - Maximising income opportunities from the provision of road safety advice.	(100)	0	100	
Waste management - Reduction in residual waste and an increase in recycling as a result of the waste collection changes in Stratford and Warwick District, starting August 2022.	(334)	(334)	0	
Reduction in Transport Development Fund (TDF) - Reduction in activity based on the capacity in the capital programme and the earlier capitalisation of design costs on priority schemes.	(200)	0	200	Given demands on TDF from Local Plan Development it is likely that the saving plan will not be achieved.
Inward Investment - Reduction in the cost of promoting inward investment in Warwickshire.	(50)	(50)	0	
Total	(1,294)	(859)	435	

Annex C - Communities

Director - David Ayton Hill

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Portfolio Holders - Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture),

Councillor Martin Watson (Economy)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Safe and Active Travel	75	75	0		0	Mar-24
Rugby Parkway	410	410	0		0	Mar-24
Art Challenge	28	18	(10)		10	Mar-25
Digital Market Place	19	19	0		0	Mar-24
Economic Recovery - JumpStart	38	38	0		0	Mar-24
Economic Recovery - Tourism & Leisure Business Support	256	178	(78)		78	Mar-25
5G and Connectivity	70	70	0		0	Mar-24
Total	896	808	-88		88	

Annex C - Communities

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Wallace Redford
(Transport & Planning), Councillor Heather Timms

Capital Programme - 2023/24 to 2024/25 Onwards

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Countryside													
Country Parks maintenance 20-21	114	3	0	0	117	114	0	0	0	114	-3	-3	1178802 now complete, no further spend expected, remaining budget to be used elsewhere across Country Parks maintenance
Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	84	0	0	185	101	84	0	0	185	-0	-0	
Country Parks - Annual Maintenance 2021-22	192	72	0	0	264	192	24	0	0	216	-48	-48	Residual balance has been consolidated into Capital Maintenance for 2023/24
Country Parks - Annual Maintenance 2022-23	90	90	29	0	209	90	78	0	0	168	-11	-40	Residual balance has been consolidated into Capital Maintenance for 2023/24
Country Parks - Annual Maintenance 2023-24	0	219	0	0	219	0	219	91	0	310	0	91	Remaining capital maintenance funding from previous years has been consolidated for future maintenance projects, including potentially for water-based play and play infrastructure
Developer Funded Transport S106													
A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	284	0	23	0	307	284	0	23	224	531	0	224	Reprofiled to reflect additional S106 funding available to project.
S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	20	0	0	20	0	0	20	0	20	-20	0	Scheme delivery suffering long-term delay due to a protracted Highway adoption process.
Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	0		19	31	12	0	0	19	31	0	-0	Scheme complete - funding can be reallocated elsewhere.

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Southbound Bus Stop On A426 Leicester Rd, Rugby S106	15	64	0	0	79	15	64	0	0	79	0	0	
Bus Stop Enhancement Works In Alderminster	14	0	0	7	21	14	0	0	7	21	0	0	Scheme complete - funding can be reallocated elsewhere.
Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	0	0	6	16	10	0	0	6	16	0	-0	Scheme complete - funding can be reallocated elsewhere.
Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA	14	0	0	0	14	14	0	0	0	14	0	0	Scheme complete - funding can be reallocated elsewhere.
Provision Of Bus Stops Ettington Road Wellesbourne	13	0	0	7	20	13	0	0	7	20	0	0	Scheme complete - funding can be reallocated elsewhere.
Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	25	0	0	58	83	25	0	0	58	83	0	-0	Scheme complete - funding can be reallocated elsewhere.
Barford Junction Safety And Capacity Improvement Works S106	61	0	0	0	61	61	0	0	0	61	0	0	
Campden Road (B4035), Shipston-on-Stour New Bus Stops	6	31	0	0	37	6	31	0	0	37	0	0	
Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	11	5	0	0	16	11	5	0	0	16	0	0	
Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	2	72	0	0	74	2	72	0	0	74	0	0	
Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	11	16	0	0	27	11	16	0	0	27	0	0	
Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	6	3	0	0	9	6	3	0	0	9	0	0	

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	2	17	0	0	19	2	17	0	0	19	0	0	
Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon	8	10	0	0	18	8	10	0	0	18	0	0	
Warwickshire cycling links - Weddington Road, Nuneaton	2	81	1,821	0	1,904	2	30	689	689	1,410	-51	-493	Reprofiled to match grant and S106 income, and anticipated spend profile.
Warwickshire cycling links - Radford Road, Leamington Spa	21	0	74	252	347	21	272	0	54	347	272	0	Reprofiled to match income from S106 and grant and anticipated spend profile
Warwickshire cycling links - Daventry Road, Southam	0	0	0	0	0	0	15	10	131	156	15	156	S106 funds approved for spend by Portfolio Holder Decision 12 Feb 2021
Warwickshire cycling links - Heathcote, Leamington Spa	18	220	1,165	0	1,403	18	60	1,165	296	1,539	-160	136	Reprofiled to match grant and additional S106 income, and anticipated spend profile.
Warwickshire cycling links - Whitley South, Baginton	12	10	139	0	161	12	10	139	0	161	0	0	
S106 Active Travel Burbages Lane Footpath & Cycle Path, Ash Green	0	0	0	0	0	0	0	11	0	11	0	11	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023
S106 Active Travel Ashlawn Road/ Dunchurch Road Footway and Cycleway, Rugby	0	0	0	0	0	0	0	50	236	286	0	286	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023
S106 Active Travel Houlton to Town Centre Cycle Infrastructure, Rugby	0	0	0	0	0	0	0	21	0	21	0	21	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023. Future S106 contributions secured but payment not yet triggered
S106 Active Travel Coton Park East Cycle Infrastructure, Rugby	0	0	0	0	0	0	0	0	66	66	0	66	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023. Future S106 contributions secured but payment not yet triggered

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
S106 Active Travel Gaydon Lighthorne Heath/Jaguar Landrover to Warwick	0	0	0	0	0	0	10	10	31	51	10	51	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023. Future S106 contributions secured but payment not yet triggered
S106 Active Travel Bishopton Lane to Town Centre Cycle Link, Stratford Upon Avon	0	0	0	0	0	0	0	54	0	54	0	54	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023
S106 Active Travel Red Lane/ Hob Lane to Kenilworth Greenway Footway and Cycleway, Burton Green	0	0	0	0	0	0	0	0	90	90	0	90	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023
S106 Active Travel Red Lane/ Hob Lane Routes to Kenilworth, Burton Green to Kenilworth	0	0	0	0	0	0	0	0	333	333	0	333	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023
S106 Active Travel Hampton Magna to Warwick Town Centre Cycle Route	0	0	0	0	0	0	0	58	350	408	0	408	S106 funds approved for spend by Portfolio Holder Decision 12 May 2023
Economic Development													
Capital Growth Fund - Access to Finance	2,014	195	150	141	2,500	2,014	195	150	141	2,500	0	-0	
Capital Investment Fund/ Duplex Fund	2,000	0	0	0	2,000	2,000	0	0	0	2,000	0	0	
Capital Investment Fund/ Small Business Grants	1,490	200	200	74	1,964	1,490	200	200	74	1,964	0	0	
Creation of office space at Holly Walk Leamington	1,328	85			1,413	1,328	84	0	0	1,412	-1	-1	
Art Challenge Fund	340	3	9	0	352	340	3	9	0	352	0	0	
Tree Nursery Grants	0	22	0	0	22	0	19	0	0	19	-3	-3	actual budget
Economic Development - Transforming Nuneaton													
Transforming Nuneaton	7,400	2,940	482	0	10,822	7,400	2,940	482	0	10,822	0	0	
Transforming Nuneaton - Co-op Building Purchase (CIF)	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	
Library & Business Centre Nuneaton (CIF)	332	350	13,500	5,241	19,423	332	350	13,500	5,241	19,423	0	0	

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Integrated Transport - Casualty Reduction Schemes													
Casualty reduction schemes 18-19	748	1,096	-20	0	1,824	748	466	609	0	1,824	-630	0	SCHEME TO BE COMPLETED OVER TWO YEARS
Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	609	992	0	0	1,601	609	992	0	0	1,601	0	0	
A439- Southern Casualty Reduction - Cif	203	147	150	0	500	203	147	150	0	500	0	0	
Casualty Reduction - Annual Maintenance 2021-22	276	69	0	0	345	276	69	0	0	345	0	0	Funding transferred to 12078000
Casualty Reduction - Annual Maintenance 2022-23	150	106	0	0	256	150	106	0	0	256	0	0	
Casualty Reduction - Annual Maintenance 2023-24	0	998	0	0	998	0	1,067	0	0	1,067	69	69	21/22 balance added to 23/24. Additional routes identified £30,000
Integrated Transport - Cycle Schemes													
Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	2	0	0	162	160	0	2	0	162	-2	0	Reprofiled in line with anticipated spend
Integrated Transport - Other Schemes													
Electric Vehicle Charging Points	614	38	0	0	652	614	38	0	0	652	0	0	
Land At Crick Road Rugby - CIF	1,815	822	252	0	2,889	1,815	822	252	0	2,889	0	0	
All Electric Bus Initiative 2021-22	7	898	461	0	1,366	7	898	461	0	1,366	0	0	
Stoneleigh Park Link Road	0	0	209	200	409	0	0	209	200	409	0	0	For delivery of HS2 overbridge. Dependent on HS2 timescales
Local Authority Treescapes fund	137	75	0	0	212	137	27	0	0	164	-48	-48	The project is finished as far as current grant funding is concerned. However, there is the potential for additional funding in 2023/24 which would mean the scheme could continue. This will be updated at Q2.
Commissioning and Major Inspections	1	0	120	0	121	1	0	120	0	121	0	0	
Integrated Transport - Public Transport													

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Provision of hardstanding and bus stops in Hampton Magna	0	9	0	0	9	0	9	0	0	9	0	0	
Provision of gateway facilities at Shipston on Stour and bus stops	3	42	0	0	45	3	42	0	0	45	0	0	
Provision of bus stops on Meadow Road in Alcester	0	8	0	0	8	0	8	0	0	8	0	0	
Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development	0	8	0	0	8	0	8	0	0	8	0	0	
JLR / British Motor Museum bus stop	1	29	0	0	30	1	29	0	0	30	0	0	
Southam Road Radford Semele bus stops with infrastructure and traffic management	0	49	0	0	49	0	49	0	0	49	0	0	
Bishops Tachbrook bus stops enhancements	0	15	0	0	15	0	15	0	0	15	0	0	
Rugby Road B4453 Cubbington bus stop improvements	0	12	0	0	12	0	12	0	0	12	0	0	
Damson Road Hampton Magna bus stop improvements	0	9	0	0	9	0	9	0	0	9	0	0	
Temple Herdewyke new bus stops	0	12	0	0	12	0	12	0	0	12	0	0	
Safer Routes to School													
Home To School Routes (Safety) 2017-18	1,441	0	0	0	1,441	1,441	0	0	0	1,441	0	0	
Integrated Transport Safety Cameras													
Average Speed Cameras - Cif	787	957	0	0	1,744	787	957	0	0	1,744	0	0	
Major Projects													
Kenilworth Station	13,080	0	0	827	13,907	13,080	0	0	827	13,907	0	0	
Lawford Road /Addison Road Casualty Reduction	257	695	694	0	1,646	257	695	694	0	1,646	0	0	

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	1,849	83	0	0	1,932	1,849	83	0	0	1,932	0	0	
Improvements to the A429 Coventry Road corridor (Warwick)	1	455	350	3,876	4,682	1	455	350	3,876	4,682	0	-0	
Evidence led decision making in tackling climate emergency and air quality	1,112	387	606	0	2,105	1,112	387	606	0	2,105	0	0	
Rural Mobility Fund	0	0	0	0	0	0	0	0	0	0	0	0	
Warwick Town Centre													
Warwick Town Centre transport proposals	1,112	0	107	0	1,219	1,112	0	107	0	1,219	0	0	
Warwick Town Centre	210	1,400	2,798	0	4,408	210	1,400	2,798	0	4,408	0	0	
Waste Management													
Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	0	
Household Waste Recycling Centres - Annual Maintenance 2021-22	27	104	0	0	131	27	104	0	0	131	0	0	
Purchase of 3 haulage vehicles for HWRC (CIF Funded)	260	0	153	0	413	260	0	153	0	413	0	0	
HWRC Maintenance 2022/23	6	78	0	0	84	6	78	0	0	84	0	0	
HWRC Maintenance 2023/24	0	88	0	0	88	0	0	88	0	88	-88	0	Plan to consolidate all remaining funding on older capital codes an use this in 2023/24. Currently formulating the capital programme for 2023/24 and may bring this £88k forward again if required - it will depend on quotes and realistic timescales for the delivery of work on the various sites.

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Grand Total	43,843	14,531	23,471	10,708	92,554	43,843	13,832	23,282	12,957	93,915	(699)	1,362	

Annex D- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Assistant Director - Social Care Support	13,034	0	13,034	(1,465)		2,546	(4,011)	The full income and expenditure for the Community Recovery Service pilot of £5.562m is included here, this includes ICB and ICB received pilot funding transferred to WCC and now drawdown from reserves of £2.546m, Adult Social Care Discharge Funding (from both WCC and ICB allocations) of £2.685m and the balance of £0.331m being a contribution from SWFT. This is not a factor in explaining the £4.011m underspend but is included due to materiality and to explain the drawdown from reserves. The underspend is explained by income held in the AD area for centralised budgets with the expenditure incurred elsewhere as follows. Funding of £1.158m assigned to manage the impact of the Working Age Adults tender has not currently been forecast to spend due to the unknown impact of the refresh of the tender exercise, once known the impact on expenditure will be incorporated into the relevant Services within SC&S. Further £2.357m which is the balance of WCC Adult Social Care Discharge Funding combined with £1.237m from the ICB allocation which is being used towards the ongoing financial impact upon WCC of the ongoing Discharge to Assess process whereby costs are transferred from Health prior to assessment of the individual's care needs so WCC are having an additional cohort of clients, with more complex needs, due to the earlier discharge from hospital. Although the costs are incurred across the Services below, it predominantly affects Older People, and therefore this income in part funds the Older People overspend. The final contributing factor to the underspend is related to staffing and accounts for the balance of £0.496m.

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Service Manager - Disabilities age 25-64	100,983	(12,414)	88,569	2,412			2,412	The pressures in Disabilities amount to a 2.7% overspend and are significant across supported living, residential care and nursing care to a lesser degree. Supported living has an overspend of £1.320m which equates to 3% of this element of the budget. Client numbers have remained static and cost has increased in line with the inflation awarded to providers. Residential has an overspend of £0.734m which also equates to 3% of the budget. Client numbers have increased by 3% in particular due to discharges from hospital; overall cost has increased by 1% above the inflation awarded to providers, this is due to the need to make spot purchasing arrangements as the block bed provision is fully utilised. The remaining £0.402m overspend is on nursing care. Whilst client numbers have remained relatively static they are 28% above the amounts budgeted for. Costs have not increased by as much as the inflation awarded to providers. Overall expected increases in demand for the service and cost pressures calculated in advance of 2023/24 amounted to £10.2m. However the budget increased by £8.1m, this is a £7.1m increase on the outturn for 2022/23. As a result the forecast overspend does unfortunately seem realistic.

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Service Manager - Mental Health	17,586	(1,274)	16,313	2,963			2,963	The pressures in Mental Health are widespread but most significant across residential care, supported living and nursing care. Firstly residential care has an overspend of £1.549m which equates to 40% of this element of the budget. There was an increase of 4% client numbers in Q4 of 2022/23 with the full year financial impact within current and future years as care needs are commonly long term. Supported Living has an overspend of £1.088m which equates to 27% of the budget. The biggest single factor for this is the expected costs of c£0.8m to be transferred from health. This is a risk to the forecast as in 2021/22 we forecast the applicable value for that year yet the costs did not transfer until 2022/23, however in 2022/23 we applied the experience of 2021/22 to 2022/23 but then additional costs from Health were transferred, which created an forecast overspend at outturn. This year we are again learning from that experience by forecasting the value but whether or not this will transfer in year is outside of the control of WCC. In addition there was an increase of 6% in Q4 of 2022/23 with the full year financial impact within current and future years. Also to note this is a Service which is growing due to greater recognition of Mental Health needs and increased incidence and complexity of need therefore spend is growing year on year, on average 15% over the last 5 years, and 22% in 2022/23. Further, there has been a reduction in the proportion of clients who have been detained under S117 of the Mental Health Act in which case the cost to WCC is higher as we do not receive contributions from Health towards these costs (which can be up to 50%). The remaining £0.326m overspend is due to a 13% increase in the number of clients receiving nursing care. Overall expected increases in demand for the service and cost pressures calculated in advance of 2023/24 amounted to £2.2m. However the budget increased by £1.5m, this is a £0.4m less than the outturn for 2022/23. As a result an overspend does unfortunately seem

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Service Manager - Older People	98,331	(42,595)	55,737	12,004		2300	9,704	The pressures in Older People Services are significant across residential care, nursing and domiciliary care. The total number of clients has increased by 596/14% compared to the demand modelling which estimated 16/0.4%. The main pressure is in residential placements with an overspend of £9.908m which equates to 26% of this element of the budget followed by nursing with an overspend of £4.281m which also equates to 26% element of the budget. Both are driven by increased use of costly spot placements due to difficulties in sourcing packages of care at WCC framework rates, with spot placements accounting for 70% of all residential placements and 88% of nursing placement which are on average 33% more expensive than framework rates. There are also more complex cases than in previous years which feeds into the average weekly costs; the cost of spot purchases have increased by 4.3% (after accounting for inflation) from the same period last year. There is also an overspend of £3.275m for domiciliary care, with the volume of packages of care increasing by >9% in Quarter 1 alone. These overspends are 39% offset by increased income from client contributions of £6.886m towards the cost of their care. The 17% overspend after the drawdown of winter pressure funding is also contributed to by £0.467m overspend on extra care housing, £0.352m on staffing, £0.291m on Supported Living, £0.209m on direct payments and £0.107m across block bed arrangements and day care.
Service Manager - Integrated Care Services	11,367	(1,071)	10,296	(612)			(612)	Underspend of which £0.408m is staffing related due to ongoing recruitment and retention difficulties in reablement. There is a further underspend of £0.204m due to reduced demand for Integrated Community Equipment for use by social care clients as the system wide focus is on flow through hospitals enabling earlier and prompt discharge from hospital. In turn health clients are taking up an increased proportion of the contract (funded by health), leading to the underspend in social care.
Service Manager - Development & Assurance	4,035	(1,183)	2,853	489			489	Continuation and extension of prior year overspend due to rising contract costs for transporting adults in an environment of high inflation.

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Service Manager - Disabilities age 0-24 & Transitions	18,844	(1,560)	17,284	(1,244)			(1,244)	Due to ongoing difficulties in placing some young people in residential homes there is an underspend of £2.273m within this element of the budget. The difficulties in placing some children in residential accommodation leads to increased use of more intensive and costly 'Extra Care' placements, where we have an overspend partly off setting the underspend in residential care. As a result the expected growth in residential placements has instead occurred in 'Extra Care'. There has also been a reduction in expected contributions due to changes in the mix of children currently within this service as some, for whom we had been receiving contributions towards the cost of their care, have departed the Service.
Net Service Spending	264,180	(60,097)	204,086	14,547	0	4,846	9,701	Management Actions to be included in Financial Monitoring Report

4.753%

Impact on specific service reserves (from Reserves tab)	4,846
Impact on Transformation funds	0
Impact on Risk/General reserves	9,701

Annex D- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(255)	0	255	Unachieved - no longer able to be mitigated elsewhere in the service
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	(500)	0	500	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care.	(1,499)	0	1,499	
Prevention and self-care - Develop and implement a prevention and self care strategy and invest in programmes, projects and services that reduce people's reliance on paid care and support.	(334)	0	334	
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	(1,000)	0	1,000	Reablement continues to be an area where recruitment challenges mean the Service is not as impactful as would otherwise be the case.
Integrated commissioning with Health - Efficiencies through joint working and increased purchasing power for externally commissioned care. Arrangements will form part of the Coventry and Warwickshire Integrated Health and Care Partnership and associated system plan.	(200)	0	200	
Reprofiling care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	(2,181)	0	2,181	Demand for Care Act eligible services is increasing, beyond expectations as based on trends over the last 5 years in Warwickshire
Increase in client income - Increase in income as a result of taking into account expected growth of adult social care services.	(300)	(300)	0	Client contribution income continues to grow as is strongly correlated with the growth in the number and cost of packages of care. At Q1 2023/24 the budget is forecast to be overrecovered by £6.886m.
Total	(6,269)	(300)	5,969	

Annex D- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Integrated Care Records	150	150	0	on track	92	Mar-24
Total	150	150	0			

Annex D- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & F

Capital Programme - 2023/24 to 2024/25 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	0	313	0	313	0	0	313	0	313	0	0	
Grand Total		0	0	313	0	313	0	0	313	0	313	0	0	

Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Director - Children & Families	4,364	(400)	3,964	1,682	1275	0	407	<p>There is an estimated £1.275m Continuous Improvement Plan (CIP) expenditure funded by Earmarked reserve. The CIP is provisionally a 24 month plan which will stretch over 3 financial years and due to nature of proposals may be subject to change and especially timing changes.</p> <p>Within the remaining Service Variance of £0.407m, there is an £1.4m o/s on "Extra Care" packages for hard to place / high support needs of some children. These children have been unable to be accommodated by the external market and so the budget is incurring large costs for extra care for these children. This Overspend has been offset by future year placement savings £0.750m, as well as additional maximised UASC grant (£0.280m) which covers some gross costs of support over many service areas.</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Safeguarding Communities	10,672	(1,510)	9,162	1,431		9	1,422	<p>There are particular pressures on staffing budgets within the service due to external (Statutory /Child Safeguarding) work demands.</p> <p>The Initial Response team (IRT) is forecasted to overspend by £0.885m (predominantly £1m+ on Agency staff offset by £0.185m underspend on employed staff. There are currently 21 Agency Staff within IRT due to vacancies. Workload is also high due to an unprecedented spike in March and April. This is nationally a hard role to recruit to and we have seen a significant number of turnover both in permanent and agency workers (seeking greater pay that other LA's /Agencies can pay) moving on.</p> <p>The Front Door (previously known as The MASH) is forecasting a £0.369m overspend mostly on employed staff (including overtime). The Front Door also had a number of vacancies which needed filling by more expensive agency workers. Different practices by some other LAs have made their roles more enticing to some or arguably not safer.</p> <p>The Emergency Duty Team are forecasting a £0.129m overspend due to Staff absences due to long term suspension and sickness having to be covered. With need to cover all post the 7% vacancy factor (reduction) applied to the staffing budget is difficult to comply with.</p> <p>There are a series of proposals being considered /planned to mitigate these overspends including (a) a pilot initiative to reduce agency overspend. The Head of Service is drafting a proposal and awaiting information from legal. (b) Significant progress has been made on Permanent recruitment, with all bar one post now permanently recruited to in the Front Door, New working practices has seen a positive impact on retention (all be it over a short period), but these obviously has negative impact on compliance with the 7% Vacancy factor. For the EDT team, it is hopeful re conclusion of suspension through agreement. Strong oversight in place over additional spend on overtime, however due to the</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Early Help & Targeted Support	15,842	(10,099)	5,743	722		239	483	<p>The Priority Families (Supporting Families Grant funded service) is forecasting additional planned allocations/spend of £0.239m over the original 23/24 plan (to be funded by Earmarked Reserve). These are short term initiatives /packages of work to aid families as well as reporting needs to maximise the payment by results grant in the medium term.</p> <p>The Targeted and Family support Service is forecasting an overspend of £0.240m mainly around employed staff , being over establishment and large numbers of staffing being at top of scale (budget overall being set at mid point) . Similarly due to work demands this service is also finding it difficult to meet the notional 7% vacancy factor.</p> <p>The Education Safeguarding Training service is forecasting a £0.126m overspend caused by £0.071m staffing (unfunded regrading and over establishment) and £0.055m non achievement income target (never really recovered since COVID). This forecast may be revised downwards once contributions are verified and secured by other WCC services.</p> <p>The Head of Service is considering a series of plans to address the various overspends, this service area has not had any particular over-spend history.</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Children's Safeguarding & Support	29,683	0	29,683	452		0	452	<p>The overspend is a mix of underspends on all types of placement budgets for this service cohort (upto 14). These forecasted underspends are offset by overspends on employed staffing (establishment) as well as the need for Agency cover required for demand pressures. maternity leave,vacancies and sickness.</p> <p>Like other children's services across the region and nation we are struggling to recruit social workers to front line children's teams. This has resulted in an increased dependency on agency social workers (at high rates never seen before). As a result of a regional and national shortage of agency SW's, agency hourly rates are experiencing upward pressures. The introduction of the new social work career pathway will it is believed help with recruitment and retention, but we do need to monitor this.</p> <p>The residential budget is currently underspent but there are also pressures here. We are having to use residential care more than we would like because of a shortage of foster placements for some age groups. We have also not been able to move as many children as we should have hoped, as quickly as we would have wanted to our one open internal home because of challenges around matching. However, currently there is no reason to believe the high numbers of children coming into care will continue, as they have been linked to physical injuries and neglect, within some large families. It is also positive to see that the monthly numbers leaving are higher than last year, which if we can continue will put downward pressure on numbers. Court timescales are also improving so some children will remain in care for less time. We also have a high number of children placed with parents, most where we are preparing to discharge their care orders. We will continue to review and challenge accommodation decisions.</p> <p>There is a Teams section 17 overspend is in the main linked to supporting homeless families. They have been assessed as not entitled to housing from the</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Corporate Parenting Service	35,947	(6,725)	29,222	7,576		0	7,576	<p>This overspend consists of mainly Residential Placements (14+) £6.383m, costs (mainly staff) associated with WCC Internal Homes before children enter the Homes, £1.178m as well as staffing /Agency overspends across the service.. The LAC Transport budget is forecasting a similar size overspend (£0.378m) as 22/23 (the information covering the overspend came very late in the financial year last year and was not able to be included in the MTFs refresh). These over-spends have been off-set by lesser size underspends on Internal & external Foster care as well as a recent (welcomed) DfE notification for additional grant funding for the additional costs of Leaving care.</p> <p>The Residential Placements overspend is related to both unprecedented unit cost increases (an average increase of one full year placement of £0.097m per year) as well as increases in the numebr of predicted weeks to be purchased (the equivalent of an increase of over 7 full year placements compared to 2022-23. The average forecasted one year placement cost now exceeds £0.350m.</p> <p>WCC Home one - it is hoped that there will be a speedy increase in numbers of children placed, currently 2 , however there are full time staff vacancies but once recruited the Home will look to increase numbers to full capacity. For Homes 2 and 3 building work is still to be completed but it is hoped that these will be operational by October/November (subject to OFSTED approval). Movements of children into these Homes will (based on current external residential costs) help to reduce forecasted residential costs (all things being equal).</p>
Quality & Impact	4,136	(141)	3,995	333		0	333	<p>The main overspend the overspend is on IRO posts linked to temporary over establishment linked to the service having regionally high caseloads which have a whole service impact. The IRO service was struggling to discharge their statutory obligations and assurance duties. It is anticipated that this overspend will be managed through careful future recruitment and rationalisation of posts. Posts will not be immediately recruited to, and part time hours requests considered. Part of this issue is also consideration is being given to part fund some of this over-spend via the CIP by up to £0.100m as some of the over establishment is temporary.</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
ACE	5,193	(5,193)	0	(491)		-491	0	This is the GROSS position of the Service for the 5 partners LA's. The under-spend predicted is due to 2 main factors (1) Reduced demand for Purchasing of out of ACE adoptions, although this is an erratic / demand led budget which is not possible to predict with any degree of certainty. However in recent discussions with the Head of Service they will forecasting a large increase in possible placement purchases which could eradicate this under-spend and increase the position to an overspend (2) There are several vacancies as difficulty in recruiting social workers is even affecting this sector, which historically has not been difficult to fill vacancies.
Net Service Spending	105,837	(24,068)	81,769	11,705	1,275	(243)	10,673	

Impact on specific service reserves (from Reserves tab)	(243)
Impact on Transformation funds	1,275
Impact on Risk/General reserves	10,673

Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders - Councillor Sue Markham (Children and Families)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(118)	(118)	0	
New ways of working - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid.	(92)	(92)	0	
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	(264)	(264)	0	
Reduce spend on Residential Care - Reduce the cost of care/services including the increased use of WCC homes, boarding schools and residential schools.	(1,400)	0	1,400	See Corporate Parenting explanation for Residential Over-spend and hence non achievement of this saving.
Legal Services - Reduce the cost of legal services through risk-based decision-making as to when legal advice is sought.	(100)	(100)	0	
Training - Reduction in the cost and amount of training we commission externally.	(100)	(100)	0	
Youth and Community Centres - Increase income from third party use of centres.	(50)	0	50	The provision is still recovering from inactivity due to COVID. Rising premises running costs due to double digit inflation have also added to costs which is was believed could not be passed onto third parties without even greater loss of income.
Section 17 payments - Reduce section 17 payments and seek alternative funding routes.	(30)	0	30	There is an overall section 17 overspend, mainly linked to supporting homeless families. They have been assessed as not entitled to housing from the Housing Department, we have been unable to find them low cost housing in the private sector or connected other's to live with. Supporting the families in this manner is better for the children and a lower cost than bringing them into care. The team will continue to try and find the lowest cost housing for the small number of families we are supporting.
Grant income - Increase in the level of grant income and its more effective use to support the core activity of the service and contribute to the service overheads.	(560)	(560)	0	
Custody - Reduce the custody budget to better align with activity levels.	(100)	(91)	9	Small under achievement on this externally demand led budget reduction - activity could well decrease (achieving Target) or increase (growing non achievement). The under-achievement is the equivalent to just 2 weeks of remand costs for a single remand bed.
Total	(2,814)	(1,325)	1,489	

Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget £000	Forecast £000	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Children Transformation Fund (CTF) for 23/24+	0	1,275	1,275	A detailed plan "Continuous Improvement Plan" is being formulated for approval and implementation. This should be finalised and approved by Q2. The 24 month plan (over 3 financial years) should fully utilise the CTF.	1977	2025/26
Total	0	1,275	1275			

Annex E - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children a

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
CF property adaptations, purchases and vehicles	408	90	0	0	498	408	90	0	0	498	0	0	
Adaptations to support child placements 20-21	0	33	0	0	33	0	0	0	0	0	-33	-33	The remaining allocation of funding of £32,596 on this Block Header should be vired to Block Header 11902000 so that all remaining funding allocations are on one Block Header code until new Sub Project/Work Order codes are set up.
Adaptations to support child placements	0	92	130	170	392	0	125	130	171	426	33	33	The remaining allocation of funding from Block Header 11792000 of £32,596 should be vired to this Block Header 11902000 so that all remaining funding allocations are on one Block Header code until new Sub Project/Work Order codes are set up.
Children's Home 2	77	477	136	0	690	77	720	14	0	811	243	121	Request for additional costs is sought through a further CIF bid of £112k - changes in specification/scope creep. Until this CIF funding is approved, the additional £112k funding has been allocated from Home 4 allocation on 12004000. This will be reviewed again at Q2 if and when CIF Bid have been approved and new funds allocated.
Children's Home 3	473	277	0	0	750	473	753	0	0	1,226	476	476	Increased costs due to purchase of 2nd Property, renovation costs and associated Internal & External Fees - to be funded from additional CIF bid of approx £476k. Until this CIF funding is approved, the additional £476k funding has been allocated from Home 4 allocation on 12004000. This will be reviewed again at Q2 if and when CIF Bid have been approved and new funds allocated.

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Children's Home 4	0	150	600	0	750	0	150	3	0	153	0	-597	Until CIF bids totalling £597k are approved (for Home 2 £121k on Project 12002000 and Home 3 £476k on Project 12004000), £597k of Home 4 Allocation to be allocated to Homes 2 & 3 (Projects 12002000 and 12003000). This will be reviewed again at Q2 if and when CIF Bid have been approved and new funds allocated.
Family Village - Pears Site	0	0	150	0	150	0	0	150	0	150	0	0	
Pool car - Peugeot for CIC team	0	21	0	0	21	0	21	0	0	21	0	0	
	958	1,140	1,016	170	3,284	958	1,859	297	171	3,285	719	1	

Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	497	(68)	429	2	0	0	2	
Director of Public Health	2,573	(176)	2,396	448	0	721	(273)	COMF is reflected in the Reserves Column - Covid costs of £0.571m for school air quality assessment and ventilation improvements, £0.067m covid related staffing, £0.041 for interventions to prevent serious violence, £0.035m towards the costs of a suicide prevention role and strategy implementation in addition to £0.045 budget awarded with a small balance of £0.007m for Covid Case Management System and PPE. Remaining underspend is due to £0.238m unrequired water fluoridisation budget as this is now a Dept. of Health responsibility, with the balance due to £0.053m salary underspend on Covid budget awarded, offset by 2 minor overspends of £0.018m.
Strategy & Commissioning Manager - Health & Well Being	19,975	(390)	19,585	75	0	0	75	£0.150m overspend on the following demand led services of sexual health, health checks, smoking cessation and Fitter Futures partially offset by the saving made as a result of the closure of the Community Meals Service.
Strategy & Commissioning Manager - Integrated and Targeted Support	13,007	(4,603)	8,404	600	0	635	(35)	£0.635m to be drawn down from Social Care and Health Partnerships Reserve in relation predominantly to partnership funded Learning Disability and Autism projects including Voiceability, Grapevine coproduction, the 'Experts by Experience' hub, health liaison resources, delivery of the Autism Diagnosis Project, respite care, champions and inpatient sensory environments parts of the Autism Strategy and facilitation of discharge from long term hospital stays into the community.
Strategy & Commissioning Manager - All Age Specialist Provision	6,042	(432)	5,611	38	0	0	38	
Net Service Spending	42,094	(5,669)	36,425	1,163	0	1,356	(193)	

Impact on specific service reserves (from Reserves tab)

1,356

Impact on Transformation funds

0

Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	(163)	(163)	0	
Domestic Abuse and Substance Misuse Detox Framework - Increase partner contributions to multi agency risk assessment conference in line with the national approach. The Public Health England contribution to inpatient detox will reduce current funding requirement.	(50)	(50)	0	
Management of Strategic Commissioning for People costs - Rationalise budgets across a range of areas including staffing, travel and conference budgets, central recharges and contributions.	(338)	(338)	0	
			0	
			0	
Total	(551)	(551)	0	

Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Children and Families Tackling Inequality	298	298	0	Projects have been rephased due to staffing changes and recruitment issues.	154	Mar-25
Creating a healthy social prescribing system	217	217	0	6 Projects - 2 completed and 4 to be completed in 2023/24	0	Mar-24
Total	515	515	0			

Annex F- People Strategy and Commissio

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Soci

Capital Programme - 2023/24 to 2024/25 Onwards

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
Adult Social Care Modernisation & Capacity 2012-13	352	91	0	0	443	352	91	0	0	443	0	0	
Disabled Facilities Capital Grant	33,362	5,125	0	0	38,487	33,362	5,125	0	0	38,487	0	0	
Supported housing	0	651	0	0	651	0	651	0	0	651	0	0	
Grand Total	33,937	5,870	0	0	39,807	33,937	5,870	0	0	39,807	0	0	

Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Local Finance Si

Director Si

23/24 DSG Revenue Budget

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Schools Block	4,314	(115)	4,199	39		39	0	There is a predicted overspend in the School growth/ exceptional pupil numbers. This is the result of planned class openings in 22/23 slipping into 23/24. The underspend in 22/23 (now in the DSG reserve) will cover this overspend. Growth funding is used to support bulge classes and support the LA to respond to exceptional pupil numbers where demand can exceed supply against our forecasted places in pressure point areas. There will be continuing monitoring of places and vacancies using data from Admissions and forecast place data (using NHS and Census data) to predict areas with a shortfall of places and find creative solutions to ensure capacity.

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Early Years Block	37,610	0	37,610	(55)		(55)	0	<p>year old provision and with an overspend of £0.127m on 2 Year old provision. The EY budget is based on participation therefore the budget may be subject to change during financial year, and post year-end. The early education provision budgets are 'demand' led which means take up levels can fluctuate. Our 2 year old provision uptake is positively rising as we encourage more families to take up funded places. This is resulting in an overspend projected at this stage but with the 3 & 4 year old provision budget underspending the net effect is a total underspend of £0.075m on a £36m+ budget.(0.21%). We will continue to monitor sufficiency and take up closely as we forecast. We also need to acknowledge that the new entitlements may further impact on additionally on current entitlements and take up of places as parents look closely at the childcare in totality that is available to them. Our initial assessment is that most families will convert from fee paying into the funded hours, but this will be monitored closely. The 7/12 and 5/12 model of allocation will mean ultimately that the LA will receive funding for all children placed as long as they are recorded at census point.</p> <p>There is an overspend of £0.036m on EY Sufficiency & Business support with the manager having approval for 2 additional post to recruit from September 2023 to build capacity , support PVI providers and development work required ahead of the planned increase (gradually) to 30 hours for under 4 year olds from April 2024 to April 2025. This will increase demands on the LA in terms of financial payments, sector/place development and anticipated compliance related issues with more funded places and associated issues with statutory terms and conditions preventing 'private' charging. For completeness there is also a £0.006m</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
High Needs block	71,687	(1,297)	70,391	8,732		8,732	0	<p>school EHCP top ups, a £6.740m overspend on Independent School places, £1.126m overspend on Specialist Resource Provision , There is a £0.977m underspend on Alternative Provision but £0.537m of this represents the element of the budget which has been earmarked for top up funding costs at a new AP school that is awaiting creation.</p> <p>There is once again significant pressure on the High Needs Block. Pressures in the system, increases in permanent exclusions, increasing numbers of children not attending school for medical reasons (often mental health needs) and increasing requests for EHC needs assessment, up from 800 to 1,300 in one year (this measure had reduced the year before). The number of children in independent specialist provision has also increased following approximately 6 years of decline. In addition, recruitment of teaching assistants is proving increasingly difficult for schools leading to schools declaring that they 'cannot meet need'. Following the latest national data release, the trends in Warwickshire reflect a national picture.</p> <p>Although there appears underspend on alternative provision, further investigation is taking place as this expenditure is across multiple cost centres and has high unit costs. Overspend on additional commissions is in line with the financial strategy as this has created additional places in-year in special schools and resourced provision to avoid placement in independent specialist provision.</p> <p>The Council is part of tranche 3 of the DfE Delivering Better Value scheme which is carrying out a diagnostic exercise on current</p>
Central Services block	2,288	0	2,288	7		7	0	<p>Small overspend is on School Admissions (temporary increased demand for legal services) which will be funded from reserves if required. Looking forward recent provisional CSSB allocations for 2024/25 (similar to 2023/24) a reduction of 2.5% in the funds amounts per pupil. This reduction in CSSB will mean further reviews and revisions of budgets for 2024/25. made even more difficult as many of the costs funded by this are either fixed costs or subject to unavoidable staff pay inflation.</p>

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Net Education Service DSG Spending	115,899	(1,412)	114,488	8,723	0	8,723	0	
Schools Block	136,080	0	136,080	0		0	0	
Early Years Block	314	0	314	0		0	0	
High Needs block	7,561	0	7,561	0		0	0	
Central Services block	1,814	0	1,814	0		0	0	
Net Non Education DSG Spe	145,769	0	145,769	0	0	0	0	
Schools Block	369	(140,647)	(140,279)	0		0	0	
Early Years Block	0	(37,924)	(37,924)	0		0	0	
High Needs block	0	(77,951)	(77,951)	0		0	0	
Central Services block	0	(4,102)	(4,102)	0		0	0	
Net DSG Income	369	(260,624)	(260,256)	0	0	0	0	
NET DSG	262,037	(262,036)	1	8,723	0	8,723	0	

Impact on specific service reserves (from Reserves tab)	(8,723)
Impact on risk/general reserves	17,446

Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Education Services Management (Director)	2,031	(777)	1,254	66			66	This service is showing an overspend of £0.066m mainly due to £0.096m on Head of service budget caused by unidentified savings from previous years (on-going), some of the pressure is being offset by underspend of £0.30m on Occupational Health. The Senior Leadership team have been tasked with identifying in year permanent savings to achieve the savings target. Depending on the nature of these there could be just a part year effect for 2023/24
Education & Early Years	1,004	(267)	737	95		44	51	This service is showing an overspend of £0.095m mainly due to a planned overspend of £0.044m on Synergy project and this will be funded from reserves. The planned over-spend was initiated by slippage /underspend in 2022/23 which was then used to reduce the 23/24 MTFS timelimited pressure bid. The Team have now moved to ICT & Digital and is fully funded until March 2024. Education and ICT are currently assessing future capacity required and a permanent pressured bid will be completed over the summer to secure the unit in the longer term. There is an overspend of £0.26m on Child Employment & Performance due to £0.021m shortfall on income and £0.005m on budgeted staffing cost. Should the Child Employment and Sufficiency budgets continue to project an overspend we will need to work collegiately across education service to see where underspends in other areas (from staff vacancies for example) can potentially plug the shortfall. There is also an overspend of £0.025m on Education Sufficiency and Capital team mainly due to increase in legal cost and staffing

SEND & Inclusion	8,217	(2,641)	5,576	124	-21		145	cover for LT sickness) staffing cost and high mediation /legal costs for tribunals. Both of these expenditure types received MTFs (permanent & one off funding for 23/24). There is also an overspend of £0.065m on SEND Disability, and £0.033m on Access to education due to high agency cover cost. This is mitigated by a forecasted £0.311m underspend on Education Psychologist area mainly £0.366m underspend on staffing and £0.010m on supply and services cost on Traded service and £0.065m overspend on General/Statuary service. Future mitigation is planned with recruitment having taken place for staff to start in September to reduce reliance on agency cover staff sickness . The Resolving Disagreements project is nearing recommendations which will include how legal services are used in the future (and the activity to be brought back into SENDAR).
Education Service Delivery	6,594	(4,999)	1,595	(14)			(14)	Currently this service is showing an underspend of £0.014m mainly due to £0.032m overspend on Attendance service due to unachieved income as service is no longer operating as traded service due to new Govt. legislation. This will be offset by £0.026m extra income for increasing the governor clerking service which contribute to more contracts with schools, academies and trusts, generating an increase in subscriptions. The CCM is planning to increase establishment as the service has been growing over the last few years and that additional cost should be met with the grown surplus within the service. There is also an underspend of £0.020m on Education service delivery and Education service development due to part year staff vacancy. Currently there is projected pressure of £0.104m (academic year) on ACL and the service manager is in the process of restructuring the service to mitigate as the grant allocation has remained static for number of years which gives rising pressure to cover increased staffing cost and other operational expenditure. The service is hoping to reduce the clawback and with the new structure to make further savings and improve the forecast by October time. The service is also not back to pre-COVID learner numbers and therefore has been subjected to
Education Improvement Service	3,093	(1,902)	1,190	95		55	40	There is a predicted spend for Schools in Financial Difficulty (£0.055m) which is a similar spend as 2022-23, it supports capacity to improve / reviews within schools. The spend is covered by an earmarked reserve as the spend can be unpredictable. There are minor staffing overspends across the service due mainly to top of scale incumbants as well as temporary over establishment.
Net Service Spending	20,939	(10,586)	10,352	366	(21)	99	288	

Impact on specific service reserves (from Reserves tab)	99
Impact on Transformation funds	(21)
Impact on Risk/General reserves	288

Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(98)	(98)	0	The Senior Leadership team have been tasked with identifying in year permanent savings to achieve this target. Depending on the nature of these there could be just a part year effect for 2023/24
NEETs contract - More effective contracting of the service to support those not in employment, education of training.	(35)	(35)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(11)	(11)	0	
Traded income - Increased traded income from Governor and Attendance services as well as a review to modernise music services.	(15)	(15)	0	
Early Years - Reducing core budget spend by re-coding early years activity to Early Years DSG (5% permitted centrally retained element)	(50)	(50)	0	
Total	(209)	(209)	0	

Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
SEND and Inclusion change programme	1,348	1,327	(21)	There has been a halt in initiating new projects as the new Director & new Heads of Service for SEND and also Education Transformation assess / plan this programme going forward, Existing projects are being worked on.	798	Mar-25
Total	1,348	1,327	-21			

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
New School, The Gateway, Rugby (Griffin School)	4,807	2,405	0	0	7,213	4,807	2,405	0	0	7,213	0	0	Target completion of construction Sep23
Myton Gardens Primary School (new)	221	10,000	3,179		13,400	221	1,100	8,900	3,179	13,400	-8,900	0	Potential delays due to relocating badger sett and quotes coming in higher than estimates
Primary - other													
Kingsway site changes to aid Academy conversion	359	4,000	905	0	5,265	359	4,000	905	0	5,265	0	0	Construction planned to start in Aug23 with target completion Jun24
Lighthorne Heath Primary School refurbishment	100	64	0	0	164	100	64	0	0	164	0	0	Construction commenced Aug22 - awaiting Property Services to update completion date
Rokeby Primary School - levelling the playing field	28	0	0	0	28	28	2	0	0	30	2	2	Project was completed on site in 2022-23 - awaiting Property Services to advise whether there are final bills still due
Brownsover Expansion from 2FE Infant to 1FE Primary	31	934	0	0	965	31	934	0	0	965	0	0	.
Eastlands Primary temporary classroom	0	0	0	0	0	0	0	190	0	190	0	190	New scheme approved Apr23 - £190k S106
School access													
Disability & Access Block Header	521	187	0	0	708	521	111	0	0	632	-76	-76	Remaining unallocated funding £76k moved to 12053000 2023-24 block header
Disability Access Block Header 2023/24	0	500	217	0	717	0	793	0	0	793	293	76	£76k unallocated funding from 2022-23 12010000 moved to this project for allocation
Secondary - expansion													
Campion School Expansion Phase 2	8,161	819	0	0	8,979	8,161	819	0	0	8,979	0	0	Awaiting ground investigations works before completion of playing field - construction complete
Stratford Upon Avon School - Dining Facilities	1,376	0	0	0	1,376	1,376	0	0	0	1,376	0	0	Construction complete - certificate issued Oct22
Stratford Upon Avon School - 2fe expansion	1,467	10,697	5,944	0	18,109	1,467	9,400	7,241	0	18,108	-1,297	-0	Forecast profile revised based on estimated July 2023 start date and October 2024 completion date. Subject to planning permission.
Etone College - 1fe expansion	84	4,669	0	0	4,753	84	4,669	0	0	4,753	0	0	Scheme is now school led and we will pay funding contribution once complete
The Queen Elizabeth Academy Atherstone	0	3,293	0	0	3,293	0	2,793	500	0	3,293	-500	0	Trust led scheme where we will reimburse as phases are complete - target end date April/May 2024

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Shipston High School - expansion	322	6,000	4,209	0	10,531	322	6,000	4,209	0	10,531	0	0	Planning application underway - estimated target start date for construction Sep23 and completion Sep24
Secondary - new													
New School Leamington (Oakley School)	9,565	26,906	23,990	0	60,462	9,565	36,386	14,511	0	60,462	9,479	0	Forecast revised based on December 2022 start date and August 2024 completion date.
Secondary - other													
Myton School, Warwick - New 6th form teaching block	3,266	2,864	0	0	6,130	3,266	2,864	0	0	6,130	0	0	Target main construction completion date Aug23
Aylesford School washroom facilities	0	102	0	0	102	0	102	0	0	102	0	0	School led scheme - our contribution due on completion
SEN - other													
SEND facilities block header	297	7	13	0	317	297	7	13	0	317	0	0	Works @ Coleshill completed 2021 but still awaiting confirmation from Property Services that they have charged all fees due
Specialist Nurture Provision at Special School	0	0	200	0	200	0	235	20	0	255	235	55	New SRP schemes approved Jun23 - mostly High Needs Grant plus additional \$106 £56k
SEN - expansion													
Evergreen school - Reconfiguration of classrooms	65	0	0	0	65	65	0	0	0	65	0	0	Project complete - to be parked
Keeping SEND pupils local	84	1	104	0	190	84	3	103	0	190	2	0	Works complete - awaiting final bills
Henley in Arden Resourced Provision	544	6	0	0	550	544	6	0	0	550	0	0	Works complete - final snagging being undertaken and bills awaited
Evergreen School expansion	23	303	3,840	3,839	8,005	23	303	3,840	3,840	8,005	0	0	Main construction expected during 2024
Oak Wood Primary Nuneaton expansion	13	2,020	277	0	2,310	13	300	1,997	0	2,310	-1,720	0	Places required for Sep24 - main construction expected in 2024-25
Oak Wood Secondary Nuneaton expansion - new centre at Bernuda Park	0	0	0	0	0	0	300	2,414	0	2,714	300	2,714	Places required Sep24 - project approved May23
SEN - new													
Old Pears Site / Warwickshire Academy	17,014	152	0	0	17,166	17,014	152	0	0	17,166	0	0	Awaiting confirmation from Property Services that all final bills have been received

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Alternative Provision Free School Warwick	0	0	100	0	100	0	0	100	0	100	0	0	Funding is our contribution to a DfE managed scheme - they are suffering delays and therefore it is unclear when the funding will be required
Learning - Devolved													
Devolved/School Level Budgets	0	0	0	0	0	0	0	0	0	0	0	0	.
S106 Contribution to the DF	0	0	1,300	0	1,300	0	0	1,300	0	1,300	0	0	.
Grand Total	56,161	79,256	46,341	3,839	185,597	56,161	76,946	49,576	7,469	190,151	-2,310	4,554	

Annex H Business and Customer Services

Director - Kushal Birla

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	374	0	374	0			0	
Business Support	9,112	(95)	9,017	45			45	The forecast overspend relates to employee expenditure. Discussions will take place with Social Care and Support to look at what actions can be taken to manage the demand. The overspend has been partly negated by underspends elsewhere in Business Support.
Customer Contact - Connect	3,226	(325)	2,901	(160)		-112	(48)	The forecast underspend is on employee expenditure and the utilisation of The Household Support Fund.
Community Hub	10,370	(2,686)	7,684	435	258		177	The forecast overspend relates to employee expenditure across H&C and Libraries.
Net Service Spending	23,082	(3,106)	19,976	320	258	(112)	174	

Reserves tab)	(112)
Impact on Transformation funds	258
Impact on Risk/General reserves	174

Annex H Business and Customer Services

Director - Kushal Birla

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support.	(196)	(60)	136	Libraries and Heritage & Culture are forecasting that they will not deliver the vacancy factor saving as they have low staff turnover, discussions are taking place within the Service re: actions that need to be taken to deliver the savings
Community development - Efficiencies in the delivery of the internal community development function.	(20)	(20)	0	
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	(94)	(94)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(23)	(23)	0	
Reduced use of printing and stationery - Future reductions in spend on printing and stationery predicated on digitisation work.	(100)	(100)	0	
Library Service - Continue the covid-led trend of rebalancing the provision of library services, for example through increasing the use of drop off book boxes.	(50)	(50)	0	
Registration Service - Increase registration revenue through the optimisation of service delivery locations.	(13)	(13)	0	
Customer journey - As the customer experience programme beds down, the requirements to improve customer journey in isolation diminishes, enabling a redesign of the service offer.	(50)	(50)	0	
Total	(546)	(410)	136	

Annex H Business and Customer Services

Director - Kushal Birla

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Cost of Living Projects (<i>remaining allocation</i>)	0	258	258		563	TBC
Information and Advice	30	30	0		0	Mar-24
Surveys as per Waterways Strategy	13	13	0		0	Mar-24
Community Powered Warwickshire - New Locals	20	20	0		0	Mar-24
Community Managed Libraries to operate "community fridges"	12	12	0		0	Dec-23
Extend library and museum opening hours as warm hubs, including activities for children and families	7	7	0		0	Mar-24
Community Supermarkets	188	188	0		0	Mar-24
EDRMS - Digital Post room	31	31	0			
Total	301	559	258			

Annex H Business and Customer Service

Director - Kushal Birla

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Capital Programme - 2023/24 to 2024/25 Onwards

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
Improve Customer Experience In County Council Buildings & DDA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
Improving Customer Experience / One Front Door Improvements	1,786	511	336	0	2,633	1,786	511	336	0	2,633	0	0	
Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Social Fabric Fund	0	0	0	0	0	0	750	750	0	1,500	750	1,500	New approval for Social Fabric Fund project (CIF) April 2023
Grand Total	3,368	511	336	0	4,215	3,368	1,261	1,086	0	5,715	750	1,500	

Annex I - Commissioning Support Unit

Director - Steve Smith

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director Commissioning Support Unit	278	0	278	0			0	
Business Intelligence	2,508	(160)	2,348	(77)	-63		(14)	The forecast underspend is due to unexpected income being received from the DFE.
Portfolio Management Office	3,355	(1,463)	1,892	0			0	
Contract Management & Quality Assurance	2,770	(1,182)	1,588	114			114	The forecast overspend relates to employee expenditure.
Change Management	446	(72)	375	73			73	The forecast overspend relates to employee expenditure.
Net Service Spending	9,357	(2,877)	6,481	110	(63)	0	173	

Impact on specific service reserves (from Reserves tab)	0
Impact on Transformation funds	(63)
Impact on Risk/General reserves	173

Annex I - Commissioning Support Unit

Director - Steve Smith

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(114)	(114)	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services.	(47)	(47)	0	
Staffing restructure - Changes in staffing structure to reduce the cost of the Commissioning Support Unit.	(73)	(73)	0	
Total	(120)	(120)	0	

Annex I - Commissioning Support Unit

Director - Steve Smith

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Climate Change Programme	2	2	0		0	Mar-24
Cloud - Itelligent-i- Azure	85	53	(32)	The remaining allocation is expected to be spent in 2024/25 as planned across the 2 year Data & Analytics Programme.	0	Mar-25
Itelligent-i - Business Analytics Platform Phase 2	31	0	(31)	This is expected to be spent in 2024/25 as planned across the 2 year Data & Analytics Programme.	0	Mar-25
Community Climate Change Fund - Green Shoots	436	436	0		0	Mar-24
Total	554	491	-63			

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	388	0	388	0			0	
Property Services	17,443	(8,136)	9,308	1,460			1,460	Utility cost inflation of 300% on contracts procured through ESPO. It is expected this will reduce in future years as energy markets stabilise.
HR Enabling	6,540	(2,610)	3,929	387		290	97	Predominantly additional staff costs to service increased demand, the team are considering moving resource and establishment from other areas in HROD to accommodate this
Digital & ICT	13,407	(4,810)	8,598	233			233	Additional staffing costs to support increased demand on applicaton development. Alternative means to support - or reduce - demand are being investigated
ICT Strategy & Commissioning	3,309	0	3,309	1,690	1,633		57	Based on information currently available from suppliers an 8% additional inflationary uplift has been assumed within the forecast for this FY. We are working to refine this assumption as further contract renewals occur.
Net Service Spending	41,087	(15,556)	25,532	3,770	1,633	290	1,847	

Impact on specific service reserves (from Reserves tab)	290
Impact on Transformation funds	1,633
Impact on Risk/General reserves	1,847

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Reserve Schedule

Reserve	Approved Opening Balance 01-Apr-2023 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31-Mar-2024 £'000
HR - Service Improvement Projects	60			60
Going for Growth Apprenticeship Scheme	173		(173)	0
Total	233	0	(173)	60

Corporate Reserve

Digital Transformation Fund	1708		(1,708)	0
System Replacement Fund	424	444		868
Corporate Apprenticeship Fund	665		(117)	548

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(187)	0	187	Additional staff costs of £158k across the service to support internal Council demand has erased any vacancy factor. Instigating a "systems thinking" project review to determine where any process inefficiencies can be removed
Enabling Services delivery review - Review of expenditure on staffing, expenses and projects in Enabling Services.	(40)	(40)	0	
Facilities management - Facilities management and maintenance cost savings linked to asset rationalisation	(50)	(50)	0	
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects.	(144)	0	144	Additional staff costs of £192k in IT to support internal Council demand. Will request an unavoidable pressure bid in next round of MTFS
Property service delivery review - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget.	(95)	(95)	0	
Devices - continue to review the most cost effective device to meet the organisational and staff need at the end of the lease, subject to options appraisal and due diligence.	(150)	(182)	(32)	Additional reduction in annual contract value after negotiation
Total	(666)	(367)	299	

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/ (Under) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Azure VSTS licence renewal & VS Enterprise licence	91	0	(91)	Migration of Contact Centre telephony solutions to the Five9 cloud service including project costs. Automation investigation and project costs (feasibility of cloud hosted automation platform). Supporting elements of the Customer Platform cloud implementation (including digital transformation lead). Includes licence costs that will be recorded against P0052 CC detail in next forecast.		Mar-24
Disaster recovery & Cloud migration - Azure data centre annual	691	727	36	Migration of Contact Centre telephony solutions to the Five9 cloud service including project costs. Automation investigation and project costs (feasibility of cloud hosted automation platform). Supporting elements of the Customer Platform cloud implementation (including digital transformation lead). Includes licence costs that will be recorded against P0052 CC detail in next forecast.		Mar-24
Modern Government - software, licences, tablet app and hosting	14	0	(14)	£2K actuals are against wrong CC - transfer has been requested - no requirement for this project line as no additional spend expected.	0	Mar-24
Reusable components	82	0	(82)	TBC based on output of the automation investigation - clarity anticipated in September.	0	Mar-24
System Replacement Fund	0	0	0	Of the £868k in future years, £374k is committed against the Finance Unit 4 Cloud migration project and is expected to be spend in 24/25	868	Ongoing
Digital Roadmap Investment Fund	0	1,783	1,783	Customer Platform implementation progressing to plan. A bid will be made to access further funding from the specific allocation of £3.2m set aside in the 23/27 MTFS as the project progresses, this will cover the current 'overspend'.	1708	Ongoing
Total	878	2,510	1632			

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	7,010	0	0	0	7,010	7,010	0	0	0	7,010	0	0	
The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	102	0	0	-	102	102	0	0	0	102	0	0	
Non schools building maintenance 20-21	2,527	3	0	-	2,530	2,527	4	0	0	2,531	1	1	Additional funds required after settlement of Final Accounts (866.08) taken from current year allocation 12058000
Schools asbestos and safe water 20-21	840	0	0	0	840	840	-0	0	0	840	-0	-0	Surplus funds £304.00 added to current year project 12061000 after settlement of previous year Final Accounts
Schools building maintenance 20-21	7,125	0	0	0	7,125	7,125	-0	0	0	7,125	-0	-0	Additional funds returned to current year allocation 12060000 after settlement of previous year Final Accounts (233.98)
Non-Schools Building Maintenance	2,045	25	0	0	2,070	2,045	21	0	0	2,066	-4	-4	Surplus funds transferred to Project 12058000 after settlement of previous year Final Accounts (3,647.00)
Schools Building Maintenance 2021-22	6,856	52	0	0	6,908	6,856	33	0	0	6,889	-19	-19	Surplus funds of £18,905 transferred to Project 12060000 after settlement of previous year Final Accounts
Non-Schools Asbestos & Safe Water 2021-22	454	0	0	0	454	454	0	0	0	454	0	0	
Schools Asbestos & Safe Water 2021-22	741	0	0	0	741	741	21	0	0	761	21	21	Additional funds of £20,643 required after settlement of Final Accounts. Transferred from Project 12061000

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Lillington Academy CTA Works	232	278	0	0	510	232	59	219	0	510	-219	0	Slippage is due to there being a requirement for a new electrical power unit to be fitted.
Non-Schools Building Maintenance 2022-23	1,770	419	0	0	2,189	1,770	450	0	0	2,220	31	31	Additional funds required of £30,893 after settlement of Final Accounts. Transferred from Project 12058000
Non-Schools Asbestos & Safe Water 2022-23	99	0	0	0	99	99	14	0	0	112	14	14	Additional funds required of £13,851 after settlement of Final Accounts. Transferred from project 12059000.
Schools Building Maintenance 2022-23	6,778	645	0	0	7,423	6,778	468	0	0	7,246	-177	-177	Surplus funds of £176,988 transferred to project 12060000 after settlement of previous year Final Accounts
Schools Asbestos & Safe Water 2022-23	940	0	0	0	940	940	11	0	0	951	11	11	Additional funds of £10,709 required after settlement of Final Accounts. Transferred from project 12061000
Non-Schools Building Maintenance 2023-24	-	2322	0	0	2,322	0	2,294	0	0	2,294	-28	-28	Transfer of £866 to fund overspend on 11787000. Surplus budget transferred from project 11887000 - £3,647 and 11969000 £30,893 to support current year budget allocation.
Non-Schools Asbestos & Safe Water 2023-24	-	356	0	0	356	0	342	0	0	342	-14	-14	Budget of £13,851 transferred to project 11970000 to support overspend after settlement of final accounts.
Schools Building Maintenance 2023-24	-	7365	0	0	7,365	0	7,561	0	0	7,561	196	196	Additional funds returned from projects 11795000, 11888000, 11971000 to current year allocation after settlement of previous year Final Accounts (196,127,26)
Schools Asbestos & Safe Water 2023-24	-	816	0	0	816	0	785	0	0	785	-31	-31	Transfer of £31,352 to support projects 11890000 (£20,643) and 11972000 (£10,709). Surplus budget of £304 transferred from project 11791000 to support current year budget allocation.
Estate Master Plan - Furniture Capitalisation	329				329	329				329	0	0	
Development of Rural Broadband	33,623	3787	1,430	3,768	42,608	33,623	3,765	1,429	3,790	42,606	-22	-1	Reduced expenditure and corresponding reduction in income due to vacant post for CSW not yet being filled.
IT Infrastructure 2021-22	432	6	0	0	438	432	6	0	0	438	0	0	
	71,903	16,074	1,430	3,768	93,174	71,903	15,832	1,648	3,790	93,173	-241	-1	

Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	271	(29)	242	9			9	Vacancy Factor and no allowance for inflation on historic pension strain costs.
Finance Delivery	4,880	(2,909)	1,972	(40)		26	(66)	Mix of vacancies and higher than anticipated schools trading income due to fewer schools academising than originally estimated.
Investments, Treasury and Audit	1,766	(1,011)	755	14			14	Increased costs of agency cover for risk role, whilst we permanently recruit.
Commercialism	238	0	238	39			39	Extension of interims (at risk) to complete key work whilst investment fund bid is considered.
Strategic Finance	778	(82)	697	(3)			(3)	
Finance Transformation	4,993	(2,523)	2,470	42			42	Additional essential IT systems work in BAIC
Net Service Spending	12,926	(6,554)	6,374	61	0	26	35	

Impact on specific service reserves (from Reserves tab)	(26)
Impact on Transformation funds	0
Impact on Risk/General reserves	(35)

Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Finance process efficiencies - Efficiencies through ongoing service redesign, automation, AI and self-service.	(75)	(75)	0	Partly on-track, partly delivered through other options (increased vacancy factor)
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(21)	(21)	0	Delivered through other options (increased vacancy factor)
Procurement cards - Rebates from extended use of procurement cards.	(25)	(25)	0	On-track
Total	(121)	(121)	0	

Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
McCloud Pensions Remedy	17	17	0	Waiting on further Government guidance, which has been delayed, so currently assumed as minimal spend in the current year until we have a better picture.	0	Mar-24
Cloud Hosting Project (Capital & Unit 4 Development Plan)	277	277	0	Both projects are currently on track to deliver to the agreed timetable.	0	Mar-24
Total	294	294	0			

Annex L - Governance and Policy

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
			£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(117)	0	(117)	(4)			(4)	
Communications	1,732	(1,290)	442	(36)			(36)	
HR Organisational Development	740	0	740	21			21	
Property Management	2,436	(1,615)	820	(100)			(100)	Recovery of income is indicating to be above expectations. Work is on track to ensure recovery of any income internally is not in excess of expected position. However further income has been identified from external sources that has shifted the Q1 outturn to an underspend. Interim resourcing has been increased to support wider capital programme position but conscious that additional resources may be required in line with programme variation.
Legal & Democratic	9,691	(9,212)	479	633			633	Additional costs within Legal Services to cover maternity absences and as a result of recruitment pressure driving higher locum costs results in a projected reduction of surplus of circa £200k. A significant surplus is still predicted (circa £950k). This added to the exit costs following reprocurement of our records management storage contract and pressures on cost around SAR work, have resulted in an underrecovery against budget for the service overall. Business Development work is ongoing within Legal Services to grow additional revenue to reverse the position.
Corporate Policy	599	0	599	(92)			(92)	
Net Service Spending	15,081	(12,117)	2,963	422	0	0	422	

Impact on specific service reserves (from Reserves tab)	0
Impact on Transformation funds	0
Impact on Risk/General reserves	422

Annex L - Governance and Policy

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a vacancy factor/turnover allowance where not already applied.	(208)		208	
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping.	(5)	(5)	0	Difficult to fully predict until new contract underway. Will be using the change of provider and moving of information to focus colleagues on need to reduce paper stored.
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services.	(47)		47	
Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies.	(40)	0	40	current pressures mean that the additional surplus may not be met. Last year's significant additional surplus does more than cover the projected £40k in this year and coming years.
Paper free meetings - Reduction in the cost of printing as a result of moving to paper free meetings.	(5)	(2)	3	We continue to push the need for paper free meetings. However, without further engagement this is unlikely to materialise.
Consultancy - Reduction in commissioning budget held for external consultancy and external support.	(20)		20	
Total	(325)	(7)	318	

Annex L - Governance and Policy

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Social Fabric Fund	0	0	0		1320	TBC
HR Policy Review	41	41	0	We are currently assessing our approach and will be in a position at Q2 to provide a full costing forecast. Some of this budget has been allocated to our Strategic Workforce Planning currently forecast to be £5k.	0	Mar-24
Bin/Scan & Store project	1	1	0		0	Mar-24
Total	42	42	0			

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Land at Leicester Lane Cubbington	197	500	895	0	1,592	197	500	895	0	1,592	0	0	Project on hold. Awaiting a decision from WCC Legal to confirm an agreed way forward.
Smallholdings Maintenance 2022-23	0	373	0	0	373	0	577	0	0	577	204	204	£212,035 Budget consolidated into 11975000 from block header 11867000. £7,670 budget moved to 1179005 Salford Farm / New Worcester 25 kw Danesmoor Oil Boiler. Awaiting stock condition survey results before deciding on prioritisation.
Acquisition of land in Warwick	887	48	0	0	935	887	20	28	0	935	-28	0	Phasing the budget to allow for post occupation works.
Water Orton Primary School - demolition works	471	49	0	0	520	471	49	0	0	520	0	0	Retention fee. Awaiting final account. Will be spent this financial year.
Smallholdings Maintenance 2022-23	0	390	0	0	390	0	390	0	0	390	0	0	Awaiting stock condition survey before deciding on prioritisation.
Grand Total	15,704	3,155	895	0	19,754	15,704	3,114	943	0	19,762	-40	8	

Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

Revenue Budget - 2023/24

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(174,649)	(174,649)	(17,493)			(17,493)	Corporate grant income is forecast to be £17m higher than the budget, at the time of setting the budget many of the grant allocations have not been announced by the government and therefore are often based on previous years. This year we have seen significant increases in some of the grants which will support to offset the overspends in other areas.
Capital Financing Costs	38,713	(3,844)	34,870	(12,373)			(12,373)	Of this £12.3m underspend, £9m is due to improved returns on our investments, linked to the increase in interest rates, a further £2.0m has been saved on interest payments by paying of loans early and payments for Minimum Revenue Provision has reduced by £1.2m due to delays in the capital programme.
Strategic Management Team	1,292	0	1,292	7			7	
County Coroner	1,083	(349)	734	63			63	
County Council Elections	268	0	268	(268)		(268)	0	Budget to be transferred to Quadrennial election reserve to fund future year elections.
Environment Agency - (Flood Defence Levy)	268	0	268	0			0	
External Audit Fees	550	0	550	(65)			(65)	A small underspend on Audit Fees is expected this is based on the latest fees schedule, actual figure won't be known until later in the year.
Pensions Deficit Under-recovery	1,483	(500)	983	0			0	
Members Allowances and Expenses	1,164	0	1,164	(17)			(17)	Underspend relates to an overall reduction in Members travel and subsistence.

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by			Reason for Net Variation and Management Action
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Other Administrative Expenses and Income	11,231	(2,663)	8,567	1,514			1,514	Within this forecast there is an overspend of £3.5m, this is to fund the 23/24 employee pay award and is the difference between the 4% included in the budget at the latest offer of £1925 per employee or 3.88%, the latest pay offer equates to an average increase of 6%. reoccurring funding of £1.6m has been released in the contingency to fund part of the pay award, the balance is to be funded from the additional grant income.
Subscriptions	0	0	0	0			0	
Apprenticeship Levy	1,092	0	1,092	208		208	0	Forecast overspend on apprenticeship levy is a direct result of cumulative pay awards. This overspend will be funded from balances in the Apprenticeship Reserve built up from historical underspends on the levy budget".
Warwickshire Property and Development Company	1,078	(1,204)	(126)	28			28	
Warwickshire Recovery and Investment Fund	2,465	(2,465)	0	0			0	
Provision for DSG Deficit	0	0	0	0		-2643	2,643	Provision required to top-up the DSG offset reserve based on the Q1 forecast
Net Service Spending	60,687	(185,674)	(124,987)	(28,396)	0	(2,703)	(25,693)	

Impact on specific service reserves (from Reserves tab)	(60)
Impact on Transformation funds	0
Impact on Risk/General reserves	(28,336)

Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

Saving Plan - 2023/24

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties and the increased take-up of early invoice payment. (Delivery will be the responsibility of the AD - Finance).	(3)	(3)	0	
Insurance - Savings arising as a result of a higher level of self insurance. (Delivery will be the responsibility of the AD - Finance).	(25)	(25)	0	
Treasury management returns - A target to increase returns on investment by 10 basis points based on a more proactive approach to treasury management. (Delivery will be the responsibility of the AD - Finance.)	(242)	(242)	0	
Warwickshire Property and Development Group - Forecast income stream from the successful delivery of the company business plan.	(126)	(126)	0	
Capital financing costs - Reduction in the Authority's borrowing costs as a result of using capital receipts from the sale of surplus assets. (Delivery will be the responsibility of the AD - Governance and Policy).	(64)	(64)	0	
Pre-pay pension contribution - Use the Council's strong balance sheet to benefit from the discount for the early payment of the pension contributions. (Delivery will be the responsibility of the AD - Finance).	(500)	(500)	0	
			0	
Total	(960)	(960)	0	

Annex M- Corporate Services and Resour

Director - Andrew Felton

Executive Director - Rob Powell

Description	Approved Budget					Forecast					Variation		Commentary
	Earlier Years £'000	2023/24 £'000	2024/25 £'000	2025/26 onwards	Total £'000	Earlier Years	2023/24 £'000	2024/25 £'000	2025/26 onwards	Total £'000	Variance in Year	Total Variance	
Warwickshire Property Development Company	1,405	19,101	21,763	59,187	101,456	1,405	19,101	21,763	59,187	101,456	0	-0	
Warwickshire Recovery & Investment Fund	400	23,100	20,000	46,500	90,000	400	23,100	20,000	46,500	90,000	0	0	
Asset Replacement Fund	64	3,771	4,082	10,082	18,000	64	3,893	4,082	10,082	18,122	122	122	Increased to be reversed in Q2
Investigation Design Fund	0	0	0	0	0	0	800	800	2,400	4,000	800	4,000	Revolving Fund - Forecast Per Budget
Corporate	1,869	45,973	45,845	115,769	209,456	1,869	46,894	46,645	118,169	213,578	922	4,122	

Reserves Schedule as at Q1 2023/24

Directorate	Service	Description	Reserves as at 1st April 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Impact of Outturn Q1	Reserves as at 31 March 2024	Q1 Adj: Risk Reserves & DSG Offsets £	Future MTFS commitments £	Uncommitted Reserves £
Earmarked - Schools Reserves												
Schools	Education Services	DSG Reserve - County Council spend	(16,097)					(8,723)	(24,820)	0	0	(24,820)
	Finance	School Absence Insurance Equalisation Reserve	805					(26)	779	0	0	779
	Other Services	School Balances	20,408						20,408	0	0	20,408
		Contingency to cover DSG Overspend	21,650				4,855		26,505	2,643	0	29,148
Total Earmarked Schools Reserves			26,766	0	0	0	4,855	(8,749)	22,872	2,643	0	25,515
Earmarked - External Reserves												
Communities	Education Services	School Improvement Monitoring & Brokering Reserve	821						821		0	821
	Fire and Rescue	Emergency Service Network	902						902		0	902
	Environment Services	Proceeds of Crime	323						323		0	323
		S38 Developer Funding	752						752		0	752
	Strategic Commissioning Communities	Speed Workshops	951						951		0	951
People	Children and Families	Adoption Central England	57					491	548		0	548
		Controlling Migration Fund	118				(118)		0		0	0
	Social Care and Support	BCF System Development Fund	2,921		(375)			(2,546)	0		0	0
	Strategic Commissioning People	Social Care & Health Partnership	1,610				(155)	(635)	820		0	820
Resources	Business and Customer Services	Museum, Records and Libraries Trust Funds and Bequests	360						360		0	360
	Finance	LA Counter Fraud Fund Grant	16						16		0	16
	Governance and Policy	One Public Estate	222						222		0	222
Corporate	Other Services	NNDR Pool Surplus Reserve	2,785						2,785		0	2,785
Total Earmarked External Reserves			12,029	0	(375)	0	(273)	(2,690)	8,691	0	0	8,691
Reserves Subject to Annual Review - Internal Policy												
People	Strategic Commissioning People	Domestic Abuse Grant	1,629						1,629		0	1,629
	Children and Families	Priority Families Reserve	1,349		(178)			(239)	932		0	932

Directorate	Service	Description	Reserves as at 1st April 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Impact of Outturn Q1	Reserves as at 31 March 2024	Q1 Adj: Risk Reserves & DSG Offsets £	Future MTFS commitments £	Uncommitted Reserves £
Resources	Business and Customer Services	Warwickshire Local Welfare Scheme	924					112	1,036		0	1,036
	Enabling Services	Going for Growth Apprenticeship Scheme	173					(173)	(0)		0	(0)
		Local Resilience Forum - Brexit funding	468						468		0	468
		Corporate Apprenticeship Fund	665					(325)	339		0	339
		Redundancy Fund	5,004						5,004		0	5,004
		Schools in Financial Difficulty	1,517		(70)			(55)	1,392		0	1,392
		Total Annual Review - Internal Policy	11,729	0	(248)	0	0	(680)	10,801	0	0	10,801
Reserves Subject to Annual Review - Volatility												
Communities	Environment Services	Domestic Homicide Reviews	25					(12)	13		0	13
	Fire and Rescue	Pensions Reserve	216					16	232		0	232
People	Children and Families	Youth Justice Remand Equalisation	802					(9)	793		0	793
Corporate	Other Services	Financial Instruments Reserve	2,084						2,084		0	2,084
		Insurance Fund	8,843						8,843		0	8,843
		Capital Fund	1,228						1,228		0	1,228
		Tax base volatility reserve	28,228						28,228		0	28,228
		Quadrennial Elections	876					268	1,144		0	1,144
		Audit Fee Reserve	289						289		0	289
		IT Sinking Fund	2,773						2,773		0	2,773
		Commercial Risk Reserve	9,359						9,359		0	9,359
		Winter Pressure	0		2,300			(2,300)	0		0	0
		Schools Liabilities	254						254		0	254
		Inflation Contingency Reserve	2,276						2,276		0	2,276
Oxygen Volatility Reserve	20						20		0	20		
		Total Annual Review Volatility	57,271	0	2,300	0	0	(2,037)	57,534	0	0	57,534
Invest to Save Funds												
Corporate	Other Services	Fire Transformation Fund	704			(215)		0	489		(369)	120
		Children's Transformation Fund	1,976			0	0	(1,275)	701		(701)	(0)
		Council Change Fund	3,406			(1,579)	(418)	213	1,622		(1,622)	(0)
		Revenue Investment Funds (upto Mar 22)	2,412			(1,952)	(214)	88	334		(334)	(0)
	Other Services	New Revenue Investment Funds (From 22/23)	8,466			(310)	3,727	(258)	11,625		(1,625)	10,000
	Other Services	Revolving Fund	5,000						5,000			5,000
	Other Services	Digital Roadmap Investment Fund	1,708		3,200			(1,783)	3,125			3,125
Other Services	System Replacement Fund	424			(56)	500	0	868		(374)	494	

Directorate	Service	Description	Reserves as at 1st April 2023	Balancing Risk Reserves	MTFS Allocation 2023/24	Rephasing of 2022/23 Projects	Movement In Year 2023/24 (Drawdowns)	Impact of Outturn Q1	Reserves as at 31 March 2024	Q1 Adj: Risk Reserves & DSG Offsets	Future MTFS commitments	Uncommitted Reserves
										£	£	£
People	Education Services	Education Transformation Fund	2,096		1,800	50	(1,348)	21	2,619		(819)	1,800
		Total Invest to Save Funds	26,192	0	5,000	(4,062)	2,247	(2,994)	26,383	0	(5,844)	20,538
Reserves Subject to Annual Review - Specific Investment Projects												
		Education management information system	114					(44)	70	0	0	70
Communities	Environment Services	Flood Management Reserve	603						603	0	0	603
	Fire and Rescue	Vulnerable People Earmarked Reserve	169						169	0	0	169
	Strategic Commissioning for Communities	Kenilworth Station	552						552	0	0	552
		Skills Delivery for Economic Growth	76						76	0	0	76
		European Match Funding	133						133	0	0	133
Resources	Business and Customer Services	Corporate Customer Journey Programme	(0)						(0)	0	0	(0)
	Enabling Services	HR - Service Improvement Projects	60						60	0	0	60
		Covid Grants Ringfenced	751					(751)	0	0	(0)	(0)
		Covid Grants Unringfenced	1,234			(734)			500	0	0	500
		Total Annual Review Specific Investment Projects	3,692	0	0	(734)	0	(795)	2,163	0	(0)	2,163
Management of Financial Risk												
Communities		Directorate Risk Reserve	(1,824)	2,000		(176)	2,105	(3,456)	(1,351)	1,351	0	0
People		Directorate Risk Reserve	7,401			(163)		(20,469)	(13,231)	13,231	0	(0)
Resources		Directorate Risk Reserve	3,213	(1,771)		(308)		(2,651)	(1,517)	1,517	0	(0)
Corporate		General Reserves	26,000						26,000	0	0	26,000
		Total Management of Financial Risk	34,791	229	0	(647)	2,105	(26,576)	9,901	16,099	0	26,000
Available for Use Reserves												
Corporate		Medium Term Financial Contingency	50,530	(229)	(22,691)		(5,200)	28,336	50,746	(16,099)	(11,043)	23,604
		Total Available for Use Reserves	50,530	(229)	(22,691)	0	(5,200)	28,336	50,746	(16,099)	(11,043)	23,604
Z0001 Corporate Budget Control			Total	0	(16,014)	(5,443)	3,733	(16,185)	189,090	2,643	(16,887)	174,846